

# **BOARD OF SELECTMEN**

#### TOWN OF TEWKSBURY

TOWN HALL 1009 MAIN ST TEWKSBURY, MASSACHUSETTS 01876

SCOTT WILSON, CHAIRMAN DOUGLAS W. SEARS, VICE CHAIRMAN JAMES D. WENTWORTH, CLERK DAVID H. GAY TODD R. JOHNSON

TEL (978) 640-4300 FAX (978) 640-4302

# MEETING MINUTES FEBRUARY 25, 2014

Chairperson Scott Wilson called the meeting to order at 7:03 p.m. Present for the Board of Selectmen meeting were Doug Sears, Vice Chair; James Wentworth, Clerk and Board Members, David Gay and Todd Johnson. Richard Montuori, Town Manager and Attorney Charles Zaroulis were present.

# Tax Hearings: Lowell Transportation; Tewksbury Auto Repair Company, LLC; and Skewer's Wood Grill

Mr. Montuori reported that all hearings were cancelled due to business owners obligations being met with the Town.

# Tax Hearing: Long's Kitchen

Hearing took place beginning at 7:33 p.m. No representatives from this establishment were present for the hearing. In a letter dated January 29, 2014 addressed to Long's Kitchen at 1866 Main Street, Tewksbury, the establishment was notified personal property taxes were owed at that time in the amount of \$740.00 from 2012. This letter was sent first class mail. Options from Town Counsel to the Board of Selectmen were to suspend the license, revoke the license or do nothing and table the discussion to the next regular meeting. Board members discussed suspension as of March 1, 2014 unless Long's Kitchen acted upon their debt before this date. The Town Manager was directed to contact the tax payer with a hand delivered letter and to send a registered letter.

# **MOTION:**

Mr. Johnson made the motion to suspend the Common Vitctullar License for Long's Kitchen effective close of town business Friday, February 28, 2014 at 4:30 p.m. unless the outstanding personal property tax is paid in full by such time in the amount of \$745 or the current balance paid to date; seconded by Mr. Sears and the motion carried 5-0.

### Representative Lyons and Representative Miceli

Representative Lyons and Representative Miceli were unable to attend due to a scheduling conflict. This meeting has been postponed to March 11, 2014 with a time to be determined.

Mr. Johnson noted he drafted a list of items which have surfaced during the budget process. It is not an all encompassing list, but would like the Chair's permission to submit the list to the State Representatives ahead of the March 11<sup>th</sup> meeting. The Chair agreed. The Board also noted a meeting has been held with Senator Finegold; and that he is welcome to join the meeting on March 11, but it is not necessary.

### **Residents**

Mr. Wilson opened the hearing up to the public, no one present came forward to speak.

### **New Business**

VFW & Ladies Auxiliary Post #8164—request for Poppy Drive approval

MOTION: Mr. Sears made the motion to approve request for the VFW & Ladies Auxiliary Post

#8164 to conduct their Annual Poppy Drive from May 22, 2014 to May 24, 2014;

seconded by Mr. Gay and the motion carried 5-0.

# Stephen M. Powers—Disclosure by Municipal Employee

The Chair noted additional information is needed and requested to table until next meeting.

MOTION: Mr. Sears made the motion to table the employee disclosure for Stephen M. Powers to

March 11, 2014; seconded by Mr. Johnson and the motion carried 5-0.

# **Town Manager**

**Town Counsel Invoices for December 2013 and January 2014** 

MOTION: Mr. Sears made the motion to approve Town Counsel Invoices for December 2013 in

the total amount of \$9223.64 as recommended by the Town Manager; seconded by Mr.

Gay and the motion carried 5-0.

### **Capital Improvement Plan**

Mr. Montuori noted to the Board that the Capital Improvement Plan still in draft form. He needs to confirm with DPW Superintendent on a couple of items and will complete the report as soon as possible. He is working to present the plan at the March 11<sup>th</sup> meeting. Mr. Montuori apologized for not being ready tonight, but would like to meet with each board member before presenting.

In summary the big items are fire trucks, DPW projects, upgrades to the water treatment plant, water distribution upgrades, mapping for storm water, and heavy equipment purchases. In full disclosure, Mr. Montuori made clear the town will not be able to complete all of the proposed projects, but he would like to present everything on the table so residents will understand what is needed. Future improvements for FY17 will be for fire turnout gear, a ladder truck and improvements to the Center Fire Station.

Board members asked also for a recap of the FY14 Capital Improvement Plan when the FY15 plan is presented.

Mr. Montuori also reminded board members and residents that without Chapter 90 money, the town wouldn't be able to pave streets or build salt shed as needed.

## **Water & Sewer Enterprise Funds**

Mr. Montuori distributed supporting documents to the town's water and sewer enterprise funds. Tonight is the first time board members have seen the numbers and they are still in draft form.

Sewer fund was noted not having much change. Presently, water rates will potentially increase at 4% and he will seek funding for the water treatment plant improvements in the amount of \$8M. This will impact the budget for debt service. There is a reduction in water flow coming out of the plant. Could possibly increase at 2% to 3% but will need to continue to work the DPW Superintendant and the Finance Director. Revenue projections are at a 3% increase and were not far off. Sewer is expected to have a 13% increase. Sewer revenues were projected at a 13% increase, not due to a budget increase; it was projected at this rate due to a change in sewer assessments with the sewer project. Revenue for FY14 is currently projected at \$850,000 and will drop off to \$150,000 in FY15. A formal presentation will take place on this item at the March 11<sup>th</sup> meeting, and then Mr. Montuori will present to the Finance Committee immediately following.

DPW SEWER	FY2011 BUDGETED	FY2011 EXPENDED	FY2012 BUDGETED	FY2012 EXPENDED	FY2013 BUDGETED	FY2013 EXPENDED	FY2014 BUDGETED	FY2015 DEPT REQ	FY2015 TM REC	FY2015 FIN COM REC
Salaries										
5111 Regular	228,390	202,253	195,390	194,767	189,851	175,779	244,499	254,597	254,597	
5120 Temporary Part-Time Salaries	-	-	-	-	-	-	-	7,322	7,322	
5130 Overtime	32,000	43,191	65,000	53,634	55,640	55,770	55,000	55,000	55,000	
5135 Uniform Allowance	600	600	600	600	-	-	-	1,200	1,200	
5144 Night Call Back	2,400	2,400	2,400	2,400	2,400	2,400	3,975	3,430	3,430	
5180 All Other Salaries	500	-	500	-	500	-	1,000	1,000	1,000	
Total Salaries	263,890	248,443	263,890	251,401	248,391	233,949	304,474	322,549	322,549	
Operating										
5210 Energy Utilities	75,000	74,291	74,250	74,115	80,198	72,182	75,000	75,000	75,000	
5240 Repairs and Maintenance	50,000	50,333	55,000	53,564	70,990	65,271	50,000	51,000	51,000	
5270 Leases and Contract	19,600	20,063	30,362	30,362	31,216	31,137	24,000	34,000	34,000	
5303 Grinder Pumps	38,000	14,020	18,000	9,575	16,910	4,730	20,000	20,000	20,000	
5310 Professional Services	60,000	26,873	46,205	46,205	95,105	100,043	45,000	45,000	45,000	
5340 Communications	300	274	500	480	600	480	600	600	600	
5420 Office Supplies	250	-	-	-	-	-	250	350	350	
5423 All Other Supplies and Exp.	35,000	29,015	35,088	34,223	46,858	33,303	35,000	35,000	35,000	
5431 Other Equipment	7,000	-		-	3,000	-	8,500	7,500	7,500	
5523 Easment Settlements	-	-		-	-	-	60,000	60,000	60,000	
5555 Emergency Reserve Fund	60,000	-	50,000	-	38,000	-	60,000	60,000	60,000	
Lowell Sewer Settlement	-	-	-	-	-	-	-	-	-	
5580 Uniform Allowance	-	-	-	-	600	400	600	-	-	
5671 Lowell Sewer	840,000	1,001,044	1,212,294	1,181,420	1,578,893	1,573,393	1,280,000	1,330,000	1,330,000	
5703 Dues and Memberships	-	-	100	-	-	-	100	100	100	
5720 Court Judgments	-	-		-	22,720	22,720	-	-	-	
5790 Staff Development/Training	1,500	-	1,500	1,500	3,380	1,500	1,500	1,500	1,500	
5950 Unpaid Bills	100,010	100,010	242,318	242,318	-	-	-	-	-	-
Total Operating	1,286,660	1,315,923	1,765,617	1,673,762	1,988,470	1,905,159	1,660,550	1,720,050	1,720,050	-
Capital Outlay							•	•		
5833 Capital Outlay	52,812	50,811	68,970	68,791	-	-	-	-	-	
Total Capital Outlay	52,812	50,811	68,970	68,791	-	-	-	-	-	
Total Budget	1,603,362	1,615,177	2,098,477	1,993,954	2,236,861	2,139,108	1,965,024	2,042,599	2,042,599	-

	FY2011 BUDGETED	FY2012 BUDGETED	FY2013 BUDGETED	FY2014 BUDGETED	FY2015 DEPT REQ	FY2015 TM REC	FY2015 FIN COM REC
Position	FTE	FTE	FTE	FTE	FTE	FTE	FTE
Crew Leader	1	1	1	1	1	1	
HMEO	1	1	1				
SHMEO	1	1	1	2	2	2	
Meter Repair/Backflow				0.4	0.4	0.4	
Billing Clerk	0.5	0.5	0.5	0.5	0.4	0.4	
Total Staffing	3.5	3.5	3.5	3.9	3.8	3.8	0

	FY2011	FY2011	FY2012	FY2012	FY2013	FY2013	FY2014	FY2015	FY2015	FY2015
DPW WATER DISTRIBUTION Salaries	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	EXPENDED	BUDGETED	DEPT REQ	TM REC	FIN COM REC
5111 Regular	399,480	399,451	441,484	441,484	434,101	427,870	439,478	457,245	457,245	
5120 Temporary Part-Time Salaries 5130 Overtime	74.000	- 84,876	- 75,928	- 75,926	87.480	- 85,757	77.000	7,322 77.000	7,322 77.000	<del></del>
5130 Overtime 5135 Uniform Allowance	74,000 1,200	84,876 987	75,928 1,000	75,926 1,000	67,400 -	89,797	-	77,000 1,400	77,000 1,400	
5144 Night Call Back	2,310	2,310	2,310	2,310	2,310	6,450	3,975	4,570	4,570	
5160 Sick Leave Buy-back 5180 All Other Salaries	500	- 6	-	-	47,000 500	45,160 360	39,059 1,000	27,073 1,000	27,073 1,000	<del></del>
Total Salaries	477,490	487,630	520,722	520,720	571,391	565,598	560,512	575,609	575,609	
Operating	47.000	24.450	27 730	24 721	40,000	22.458	20,000	25 000	25,000	
5210 Energy Utilities 5210 Repairs and Maintenance	47,000 30,000	24,450 25,583	27,730 26,458	24,721 24,815	40,000 65,356	22,456 62,092	30,000 37,000	25,000 44,000	25,000 44,000	<del></del>
5270 Leases and Contract	20,000	-	51,686	51,686	43,264	38,579	39,352	41,272	41,272	
5310 Professional Services 5340 Communications	3,000 300	3,000 274	35,880 500	37,187 480	26,425 600	26,304 480	27,000 600	27,000 600	27,000 600	<del>-</del>
5420 Office Supplies	750	346	12,600	556	12,600	2,644	1,000	1,000	1,000	
5423 All Other Supplies and Exp.	40,000	38,341	36,570	34,534	43,974	42,228	40,000	40,000	40,000	$\overline{-}$
5431 Other Equipment 5540 Meter Replacement	7,000 2,000	5,781	120 7,000	6,890	1,644 24,045	1,644 23,850	13,500 20,000	10,000 25,000	10,000 25,000	<del></del>
5555 Emergency Reserve Fund	25,000	-	21,500	-	-	-	25,000	25,000	25,000	
5580 Uniform Allowance 5703 Water Distribution, Settlement	-	-	250,000	250,000	1,400	1,086	1,400	1,320	1,320	<del></del>
5730 Dues and Memberships	490	326	250,000 490	250,000 459	338	338	490	500	500	
5790 Staff Development/Training	2,500	1,485	2,000	2,000	2,650	2,650	2,000	2,000	2,000	
Total Operating Capital Outlay	178,040	99,586	472,534	433,327	262,297	224,349.76	237,342	242,692	242,692	
5833 Capital Outlay	47,812	44,826	63,094	62,915	-	-	-	-	-	
Total Capital Outlay	47,812	44,826	63,094	62,915	-	-	-	-	-	
Total Budget	703,342	632,042	1,056,350	1,016,962	833,688	789,947	797,854	818,301	818,301	-
	FY2011	FY2012	FY2013	FY2014	FY2015	FY2015	FY2015			
Position	BUDGETED FTE	BUDGETED FTE	BUDGETED FTE	BUDGETED FTE	DEPT REQ FTE	TM REC FTE	FIN COM REC			
Supervisor	1	1	1	1	1	1	FIE			
Leadman	1	1	1	1	1	1				
HMEO Operations Assistant (Billing)	4 0.5	4 0.5	4 0.5	4 0.5	4 0.5	4 0.5				
Total Staffing	6.5						0			
<del>-</del>										
	FY2011	FY2011	FY2012	FY2012	FY2013	FY2013	FY2014	FY2015	FY2015	FY2015
DPW WATER FILTRATION					FY2013 BUDGETED	FY2013 EXPENDED	FY2014 BUDGETED	FY2015 DEPT REQ		FY2015 FIN COM REC
DPW WATER FILTRATION  Salaries 5111 Regular										
Salaries 5111 Regular 5130 Overtime	828,806 53,000	680,556 40,000	858,212 35,000	634,195 76,638	BUDGETED	EXPENDED	BUDGETED	729,056 52,000	729,056 52,000	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance	628,806 53,000 2,000	660,556 40,000 1,800	858,212 35,000 1,800	634,195 76,638 795	860,879 53,710	654,988 53,988	708,613 52,000	729,058 52,000 2,180	729,056 52,000 2,160	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back	828,806 53,000	680,556 40,000 1,800 3,600 5,450	658,212 35,000 1,800 3,600 5,450	634,195 76,638 795 3,600 2,413	660,879 53,710 - 3,600 5,450	654,988 53,968 - 3,600 1,239	708,613 52,000 - 3,600 5,450	729,056 52,000 2,160 3,600 5,000	729,058 52,000 2,180 3,800 5,000	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay	828,806 53,000 2,000 3,600 1,158	680,556 40,000 1,800 3,600 5,450 17,736	858,212 35,000 1,800 3,600 5,450 17,736	634,195 76,638 795 3,600 2,413 16,438	800,879 53,710 - 3,600 5,450 18,091	654,988 53,968 - 3,600 1,239 16,967	708,613 52,000 - 3,600 5,450 18,453	729,058 52,000 2,160 3,600 5,000 18,822	729,058 52,000 2,180 3,800 5,000 18,822	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back	628,808 53,000 2,000 3,600 1,158	680,556 40,000 1,800 3,600 5,450	658,212 35,000 1,800 3,600 5,450	634,195 76,638 795 3,600 2,413	660,879 53,710 - 3,600 5,450	654,988 53,968 - 3,600 1,239	708,613 52,000 - 3,600 5,450	729,056 52,000 2,160 3,600 5,000	729,058 52,000 2,180 3,800 5,000	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating	828,806 53,000 2,000 3,600 1,158 - 1,000 689,564	680,558 40,000 1,800 3,600 5,450 17,738 500 729,642	8UDGETED E 658,212 35,000 1,800 3,600 5,450 17,738 500 722,298	634,195 76,638 795 3,600 2,413 16,438 480 734,559	800,879 53,710 - 3,600 5,450 18,091 500 742,230	654,988 53,968 - 3,600 1,239 16,967 167 730,929	708,613 52,000 - 3,600 5,450 18,453 500 788,616	729,056 52,000 2,180 3,600 5,000 18,822 500 811,138	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities	828,808 53,000 2,000 3,600 1,158 - 1,000 689,564	680,556 40,000 1,800 3,600 5,450 17,738 500	8UDGETED E 658,212 35,000 1,800 3,600 5,450 17,738 500 722,298 353,000	634,195 76,638 795 3,600 2,413 16,438 480 734,559 352,076	8UDGETED 680,879 53,710 - 3,600 5,450 18,091 500 742,230 383,796	654,988 53,968 - 3,600 1,239 16,967 167 730,929	708,613 52,000 3,600 5,450 18,453 500 788,616	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138	729,058 52,000 2,160 3,600 5,000 18,822 500 811,138	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating	828,806 53,000 2,000 3,600 1,158 - 1,000 689,564 365,000 9,000 61,500	680,556 40,000 1,800 3,600 5,450 17,736 500 729,642 340,016	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,736  500  722,298  353,000  18,000  102,525	634,195 76,638 795 3,600 2,413 16,438 480 734,559 352,076 18,000 101,200	8UDGETED 660,879 53,710 - 3,600 5,450 18,091 500 742,230 383,796 25,980 126,563	EXPENDED  654,988 53,968 - 3,600 1,239 16,967 167 730,929  356,535 25,990 125,034	708,613 52,000 - 3,600 5,450 18,453 500 788,616 352,000 8,000 132,682	729,056 52,000 2,180 3,600 5,000 18,822 500 811,138 380,000 8,000 123,782	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 380,000 8,000 123,782	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance 5270 Leases and Contract	828,806 53,000 2,000 3,600 1,158 - 1,000 689,564 385,000 9,000 61,500 23,776	680,556 40,000 1,800 3,600 5,450 17,736 500 729,642 340,016 - 111,158 19,709	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,736  500  722,298  353,000  18,000  102,525  31,477	634,195 76,638 795 3,600 2,413 16,438 480 734,559 352,076 18,000 101,200 30,297	8UDGETED  660,879 53,710 - 3,600 5,450 18,001 500 742,230  383,796 25,980 126,563 54,540	EXPENDED  654,988 53,968 - 3,600 1,239 16,967 167 730,929  356,535 25,980 125,034 52,330	708,613 52,000 - 3,600 5,450 18,453 500 788,616 352,000 8,000 132,682 55,264	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 8,000 123,782 62,464	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 123,782 62,464	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance	828,806 53,000 2,000 3,600 1,158 - 1,000 689,564 365,000 9,000 61,500	680,556 40,000 1,800 3,600 5,450 17,736 500 729,642 340,016	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,736  500  722,298  353,000  18,000  102,525	634,195 76,638 795 3,600 2,413 16,438 480 734,559 352,076 18,000 101,200	8UDGETED 660,879 53,710 - 3,600 5,450 18,091 500 742,230 383,796 25,980 126,563	EXPENDED  654,988 53,968 - 3,600 1,239 16,967 167 730,929  356,535 25,990 125,034	708,613 52,000 - 3,600 5,450 18,453 500 788,616 352,000 8,000 132,682	729,056 52,000 2,180 3,600 5,000 18,822 500 811,138 380,000 8,000 123,782	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 380,000 8,000 123,782	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance 5270 Leases and Contract 5310 Professional Services 5340 Communications 5420 Office Supplies	828,806 53,000 2,000 3,600 1,158 - 1,000 689,564 365,000 9,000 61,500 23,776 - 13,400 2,000	680,556 40,000 1,800 3,600 5,450 17,738 500 729,642 340,016 - 111,158 19,709 - 8,256 1,781	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,738  500  722,298  353,000  18,000  102,525  31,477  -  17,200  2,000	634,195 76,638 795 3,600 2,413 16,438 480 734,559 352,076 18,000 101,200 30,297 - 16,737 1,913	8UDGETED  660,879 53,710 - 3,600 5,450 18,091 500 742,230  383,798 25,980 126,563 54,540 - 14,785 2,000	EXPENDED  654,988 53,968 - 3,600 1,239 16,967 167 730,929  356,535 25,980 125,034 52,330 - 14,251 1,862	708,613 52,000 - 3,600 5,450 18,453 500 788,616 352,000 8,000 132,682 55,284 - 14,000 2,000	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 380,000 123,782 62,484 - 14,000 2,000	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 8,000 123,782 62,464 - 14,000 2,000	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance 5270 Leases and Contract 5310 Professional Services 5340 Office Supplies 5420 All Other Supplies and Exp.	828,808   53,000   2,000   3,800   1,158   - 1,000   689,564   365,000   9,000   61,500   23,776   - 13,400	680,556 40,000 1,800 3,600 5,450 17,736 500 729,642  340,016 - 111,158 19,709 - 8,256 1,781 49,964	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,738  500  722,298  363,000  18,000  102,525  31,477  17,200	634,195 76,638 795 3,600 2,413 16,438 480 734,559 352,076 18,000 101,200 30,297 16,737	8UDGETED  660,879 53,710 - 3,600 5,450 18,091 500 742,230  383,796 25,980 120,563 54,540 - 14,785	EXPENDED  654,988 53,968 - 3,600 1,239 18,967 167 730,929  356,535 25,980 125,034 52,330 - 14,251	708,613 52,000 - 3,600 5,450 18,453 500 788,616 352,000 8,000 132,682 55,264	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 8,000 123,782 62,484 - 14,000	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 8,000 123,782 62,464	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance 5270 Leases and Contract 5310 Professional Services 5340 Communications 5420 Office Supplies	828,806 53,000 2,000 3,600 1,158 - 1,000 689,564 365,000 9,000 61,500 23,776 - 13,400 2,000	680,556 40,000 1,800 3,600 5,450 17,738 500 729,642 340,016 - 111,158 19,709 - 8,256 1,781	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,738  500  722,298  353,000  18,000  102,525  31,477  -  17,200  2,000	634,195 76,638 795 3,600 2,413 16,438 480 734,559 352,076 18,000 101,200 30,297 16,737 1,913 57,972 415,108	8UDGETED  660,879 53,710 - 3,600 5,450 18,091 500 742,230  383,796 25,980 126,563 54,540 - 14,785 2,000 54,275 449,512	EXPENDED  654,988 53,968 - 3,600 1,239 18,967 167 730,929  356,535 25,980 125,034 52,330 - 14,251 1,862 53,576 - 432,420	708,613 52,000 - 3,600 5,450 18,453 500 788,616 352,000 8,000 132,682 55,264 - 14,000 2,000 63,650	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 8,000 123,782 62,464 14,000 2,000 53,165 483,398	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 8,000 123,782 62,464 14,000 2,000 53,165 483,398	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5161 Alloiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance 5270 Leases and Contract 5310 Professional Services 5340 Communications 5420 Office Supplies 5423 All Other Supplies and Exp. 5429 Computer Equipment 5441 Chemicals 5442 Residual Disposal	800 E	EXPENDED B  680,556 40,000 1,800 3,600 5,450 17,738 500 729,642  340,016 - 111,158 19,709 - 8,256 1,781 49,964 3,787 429,568 41,675	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,738  500  722,298  353,000  18,000  102,525  31,477  - 17,200  2,000  60,542  - 422,500  49,000	634,195 78,638 795 3,600 2,413 16,438 480 734,559  352,076 18,000 101,200 30,297	8UDGETED  660,879 53,710 - 3,600 5,450 18,091 500 742,230  383,798 25,980 126,563 54,540 - 14,785 2,000 54,275 - 449,512 54,874	EXPENDED  654,988 53,968 - 3,600 1,239 16,967 167 730,929  356,535 25,980 125,034 52,330 - 14,251 1,862 53,576 - 432,420 45,279	8UDGETED  708,613 52,000 - 3,600 5,450 18,453 500 788,616  352,000 8,000 132,682 55,264 - 14,000 2,000 63,650 - 452,418 50,107	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 380,000 123,782 62,464 - 1,000 2,000 53,165 - 483,398 60,107	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 8,000 123,782 62,464 - 14,000 2,000 53,165 - 483,398 60,107	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance 5270 Leases and Contract 5310 Professional Services 5340 Communications 5420 Office Supplies 5423 All Other Supplies and Exp. 5429 Computer Equipment 5441 Chemicals	800 E   828,808   53,000   2,000   3,800   1,158   -	680,556 40,000 1,800 3,600 5,450 17,738 500 729,642  340,016 111,158 19,709 8,256 1,781 49,964 3,787 429,566	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,738  500  722,298  363,000  18,000  102,525  31,477  17,200  2,000  60,542  422,500	634,195 76,638 795 3,600 2,413 16,438 480 734,559 352,076 18,000 101,200 30,297 16,737 1,913 57,972 415,108	8UDGETED  660,879 53,710 - 3,600 5,450 18,091 500 742,230  383,796 25,980 126,563 54,540 - 14,785 2,000 54,275 449,512	EXPENDED  654,988 53,968 - 3,600 1,239 18,967 167 730,929  356,535 25,980 125,034 52,330 - 14,251 1,862 53,576 - 432,420	708,613 52,000 - 3,600 5,450 18,453 500 788,616 352,000 8,000 132,682 55,264 - 14,000 2,000 63,650	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 8,000 123,782 62,464 14,000 2,000 53,165 483,398	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 8,000 123,782 62,464 14,000 2,000 53,165 483,398	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance 5270 Leases and Contract 5310 Professional Services 5340 Communications 5420 Office Supplies 5423 All Other Supplies and Exp. 5429 Computer Equipment 5441 Chemicals 5442 Residual Disposal 5443 Water Assessment 5580 Uniform Allowance 5703 Dues and Memberships	800 E   828,808   53,000   2,000   3,800   1,158   -	680,556 40,000 1,800 3,600 5,450 17,738 500 729,642  340,016 - 111,158 19,709 - 8,256 1,781 49,964 41,675 7,866 - 388	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,738  500  722,298  363,000  18,000  102,525  31,477  17,200  2,000  60,542  422,500  49,000  7,710  700	634,195 78,638 795 3,600 2,413 18,438 480 734,559 352,076 18,000 101,200 30,297 16,737 1,913 57,972 415,108 49,000 7,710 697	8UDGETED  660,879 53,710 - 3,600 5,450 18,091 500 742,230  383,796 25,980 126,563 54,540 - 14,785 2,000 54,275 - 449,512 54,874 7,473 1,800 468	EXPENDED  654,988 53,968 - 3,800 1,239 18,967 167 730,929  356,535 25,980 125,034 52,330 - 14,251 1,862 53,576 432,420 45,279 7,473 1,552 468	8UDGETED  708,613 52,000 - 3,600 5,450 18,453 500 788,616  352,000 8,000 132,682 55,264 - 14,000 2,000 63,650 - 452,418 50,107 8,000 1,800 1,800 700	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 8,000 123,782 62,484 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 123,782 62,464 14,000 2,000 53,165 483,398 60,107 8,000 700	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance 5270 Leases and Contract 5310 Professional Services 5340 Communications 5420 Office Supplies 5423 All Other Supplies and Exp. 5429 Computer Equipment 5441 Chemicals 5442 Residual Disposal 5443 Water Assessment 5580 Uniform Allowance 5703 Dues and Memberships 5790 Staff Development*Training	800 E	EXPENDED B  680,556 40,000 1,800 3,600 5,450 17,738 500 729,642  340,016 - 111,158 19,709 - 8,256 1,781 49,964 3,787 429,568 41,675 7,868 - 388 745	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,738  500  722,298  353,000  18,000  102,525  31,477  - 17,200  2,000  60,542  - 422,500  49,000  7,710  - 700  2,951	634,195 78,638 795 3,600 2,413 16,438 480 734,559  352,076 18,000 101,200 30,297 - 18,737 1,913 57,972 - 415,108 49,000 7,710 - 697 2,728	8UDGETED  660,879 53,710 - 3,600 5,450 18,091 500 742,230  383,798 25,980 126,563 54,540 - 14,785 2,000 54,275 - 449,512 54,874 7,473 1,800 468 3,300	EXPENDED  654,988 53,968 - 3,600 1,239 16,967 167 730,929  356,535 25,980 125,034 52,330 - 14,251 1,862 53,576 - 432,420 45,279 7,473 1,552 468 3,089	8UDGETED  708,613 52,000 - 3,600 5,450 18,453 500 788,616  352,000 8,000 132,682 55,264 - 14,000 2,000 63,650 - 452,418 50,107 8,000 1,800 700 2,500	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 380,000 123,782 62,484 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700 2,500	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 123,782 62,464 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700 2,500	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance 5270 Leases and Contract 5310 Professional Services 5340 Communications 5420 Office Supplies 5423 All Other Supplies and Exp. 5429 Computer Equipment 5441 Chemicals 5442 Residual Disposal 5443 Water Assessment 5580 Uniform Allowance 5703 Dues and Memberships 5790 Staff Development/Training Total Operating Capital Outlay	8UDGETED 8 628,806 53,000 2,000 3,600 1,158 - 1,000 689,564  365,000 9,000 61,500 23,778 - 13,400 2,000 55,046 - 480,450 48,000 9,000 1,070,372	680,556 40,000 1,800 3,600 5,450 17,736 500 729,642 340,016 - 111,158 19,709 - 8,256 1,781 49,964 3,787 429,566 41,675 7,866 - 388 745 1,014,911	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,736  500  722,298  353,000  18,000  102,525  31,477  - 17,200  2,000  60,542  - 422,500  49,000  7,710  700  2,951  1,067,603	634,195 76,638 795 3,600 2,413 16,438 480 734,559 352,076 18,000 101,200 30,297 - 16,737 1,913 57,972 - 415,108 49,000 7,710 - 697 2,726 1,053,434	8UDGETED  660,879 53,710 - 3,600 5,450 18,091 500 742,230  383,796 25,980 126,563 54,540 - 14,785 2,000 54,275 - 449,512 54,874 7,473 1,800 468	EXPENDED  654,988 53,968 - 3,800 1,239 18,967 167 730,929  356,535 25,980 125,034 52,330 - 14,251 1,862 53,576 432,420 45,279 7,473 1,552 468	8UDGETED  708,613 52,000 - 3,600 5,450 18,453 500 788,616  352,000 8,000 132,682 55,264 - 14,000 2,000 63,650 - 452,418 50,107 8,000 1,800 1,800 700	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 8,000 123,782 62,484 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 123,782 62,464 14,000 2,000 53,165 483,398 60,107 8,000 700	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance 5270 Leases and Contract 5310 Professional Services 5340 Communications 5420 Office Supplies 5423 All Other Supplies and Exp. 5429 Computer Equipment 5441 Chemicals 5442 Residual Disposal 5443 Water Assessment 5580 Uniform Allowance 5703 Dues and Memberships 5790 Staff Development/Training Total Operating Capital Outlay 5833 Capital Outlay	800 E   828,808   53,000   2,000   3,800   1,158   -	680,556 40,000 1,800 3,600 5,450 17,738 500 729,642  340,016 - 111,158 19,709 8,256 1,781 49,964 41,675 7,866 41,675 7,866 - 388 745 1,014,911	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,738  500  722,298  363,000  18,000  102,525  31,477  17,200  2,000  60,542  422,500  49,000  7,710  700  2,951  1,067,603	634,195 76,638 795 3,600 2,413 16,438 480 734,559 352,076 18,000 101,200 30,297 16,737 1,913 57,972 415,108 49,000 7,710 697 2,728 1,053,434	8UDGETED  660,879 53,710 - 3,600 5,450 18,091 500 742,230  383,796 25,980 126,563 54,540 - 14,785 2,000 54,275 - 449,512 54,874 7,473 1,800 468 3,300 1,179,365	EXPENDED  654,988 53,968 - 3,800 1,239 18,967 167 730,929  356,535 25,980 125,034 52,330 - 14,251 1,862 53,576 - 432,420 45,279 7,473 1,552 468 3,099 1,119,847	8UDGETED  708,613 52,000 - 3,600 5,450 18,453 500 788,616  352,000 8,000 132,682 55,264 - 14,000 2,000 63,650 - 452,418 50,107 8,000 1,800 700 2,500 1,143,120	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 6,000 123,782 62,484 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700 2,500 1,178,116	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 123,782 62,464 - 14,000 2,000 53,165 - 483,398 60,107 8,000 2,500 1,178,116	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance 5270 Leases and Contract 5310 Professional Services 5340 Communications 5420 Office Supplies 5423 All Other Supplies and Exp. 5429 Computer Equipment 5441 Chemicals 5442 Residual Disposal 5443 Water Assessment 5580 Uniform Allowance 5703 Dues and Memberships 5790 Staff Development/Training Total Operating Capital Outlay 5833 Capital Outlay Total Capital Outlay	8UDGETED 8 628,806 53,000 2,000 3,600 1,158 - 1,000 689,564  365,000 9,000 61,500 23,776 - 13,400 2,000 55,048 - 480,450 48,000 9,000 - 700 2,500 1,070,372	680,556 40,000 1,800 3,600 5,450 17,736 500 729,642 340,016 - 111,158 19,709 - 8,256 1,781 49,964 3,787 429,586 41,675 7,866 - 388 745 1,014,911 19,833 19,833	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,736  500  722,298  353,000  18,000  102,525  31,477  - 17,200  2,000  60,542  - 422,500  49,000  7,710  - 700  2,951  1,067,603	634,195 78,638 795 3,600 2,413 18,438 480 734,559 352,076 18,000 101,200 30,297 - 16,737 1,913 57,972 - 415,108 49,000 7,710 - 697 2,726 1,053,434 19,468	8UDGETED  660,879 53,710 - 3,600 5,450 18,091 500 742,230 383,796 25,980 126,563 54,540 - 14,785 2,000 54,276 449,512 54,874 7,473 1,800 468 3,300 1,179,365	EXPENDED  654,988 53,968 - 3,800 1,239 18,967 167 730,929  356,535 25,980 125,034 52,330 - 14,251 1,862 53,576 - 432,420 45,279 7,473 1,552 468 3,089 1,119,847	BUDGETED  708,613 52,000 - 3,600 5,450 18,453 500 788,616  352,000 8,000 132,682 55,264 - 14,000 2,000 63,650 - 452,418 50,107 8,000 1,800 700 2,500 1,143,120	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 8,000 123,782 62,484 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700 2,500 1,178,116	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 123,782 62,464 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700 2,500 1,178,116	FIN COM REC
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance 5270 Leases and Contract 5310 Professional Services 5340 Communications 5420 Office Supplies 5423 All Other Supplies and Exp. 5429 Computer Equipment 5441 Chemicals 5442 Residual Disposal 5443 Water Assessment 5580 Uniform Allowance 5703 Dues and Memberships 5790 Staff Development/Training Total Operating Capital Outlay 5833 Capital Outlay	8UDGETED E 628,806 53,000 2,000 3,600 1,158 - 1,000 689,564  365,000 9,000 61,500 23,776 - 13,400 2,000 55,046 - 480,450 48,000 9,000 - 700 2,500 1,070,372  20,350 20,350	EXPENDED B  680,556 40,000 1,800 3,600 5,450 17,736 500 729,642  340,016 - 111,158 19,709 - 8,256 1,781 49,984 3,787 429,586 41,675 7,866 - 388 745 1,014,911 19,833 19,833	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,736  500  722,298  353,000  18,000  102,525  31,477  - 17,200  2,000  60,542 - 422,500  49,000  7,710 - 700  2,951  1,067,603  19,837  1,809,738	634,195 76,638 795 3,600 2,413 16,438 480 734,559 352,076 18,000 101,200 30,297 - 18,737 1,913 57,972 - 415,108 49,000 7,710 - 697 2,726 1,053,434 19,468 19,468	8UDGETED  660,879 53,710 - 3,600 5,450 18,091 500 742,230  383,798 25,980 126,563 54,540 - 14,785 2,000 54,275 - 449,512 454,874 7,473 1,800 468 3,300 1,179,365	EXPENDED  654,988 53,968 - 3,600 1,239 16,967 167 730,929  356,535 25,980 125,034 52,330 - 14,251 1,862 53,576 - 432,420 45,279 7,473 1,552 468 3,089 1,119,847 1,850,777	8UDGETED  708,613 52,000 - 3,600 5,450 18,453 500 788,616  352,000 8,000 132,682 55,264 - 14,000 2,000 63,650 - 1452,418 50,107 8,000 1,800 700 2,500 1,143,120 - 1,931,736	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 6,000 123,782 62,484 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700 2,500 1,178,116	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 123,782 62,464 - 14,000 2,000 53,165 - 483,398 60,107 8,000 2,500 1,178,116	
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance 5270 Leases and Contract 5310 Professional Services 5340 Communications 5420 Office Supplies 5423 All Other Supplies and Exp. 5429 Computer Equipment 5441 Chemicals 5442 Residual Disposal 5443 Water Assessment 5580 Uniform Allowance 5703 Dues and Memberships 5790 Staff Development/Training Total Operating Capital Outlay 5833 Capital Outlay Total Capital Outlay	8UDGETED 8 628,806 53,000 2,000 3,600 1,158 - 1,000 689,564  365,000 9,000 61,500 23,778 - 13,400 2,000 55,048 - 480,450 48,000 9,000 1,070,372 20,350 20,350 1,780,286  FY2011	EXPENDED B  680,556 40,000 1,800 3,600 5,450 17,736 500 729,642  340,016 - 111,158 19,709 - 8,256 1,781 49,984 3,787 429,586 41,675 7,886 - 388 745 1,014,911 19,833 19,833 1,764,386 FY2012	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,736  500  722,298  353,000  18,000  102,525  31,477  - 17,200  2,000  60,542  - 422,500  49,000  7,710  - 700  2,951  1,067,603  19,837  1,809,738  FY2013	634,195 76,638 795 3,600 2,413 16,438 480 734,559 352,076 18,000 101,200 30,297 - 16,737 1,913 57,972 - 415,108 49,000 7,710 - 697 2,728 1,053,434 19,468 19,468 1,807,461 FY2014	8UDGETED  660,879 53,710 - 3,600 5,450 18,091 500 742,230 383,796 25,980 126,563 54,540 - 14,785 2,000 54,276 449,512 54,874 7,473 1,800 468 3,300 1,179,365 - 1,921,595 FY2015	EXPENDED  654,988 53,968 3,800 1,239 18,967 187 730,929  356,535 25,980 125,034 52,330 14,251 1,862 53,576 432,420 45,279 7,473 1,552 468 3,089 1,119,847  1,850,777 FY2015	8UDGETED  708,613 52,000 - 3,600 5,450 18,453 500 788,616  352,000 8,000 132,682 55,264 - 14,000 2,000 63,650 - 452,418 50,107 8,000 1,800 700 2,500 1,143,120 - 1,931,736  FY2015	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 8,000 123,782 62,484 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700 2,500 1,178,116	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 123,782 62,464 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700 2,500 1,178,116	FIN COM REC
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance 5270 Leases and Contract 5310 Professional Services 5340 Communications 5420 Office Supplies 5423 All Other Supplies and Exp. 5429 Computer Equipment 5441 Chemicals 5442 Residual Disposal 5443 Water Assessment 5580 Uniform Allowance 5703 Dues and Memberships 5790 Staff Development/Training Total Operating Capital Outlay 5833 Capital Outlay Total Budget	828,808   53,000   2,000   3,600   1,158   - 1,000   689,564   365,000   23,776   - 13,400   2,000   55,046   - 480,450   48,000   9,000   - 700   2,500   1,070,372   20,350   1,780,286   FY2011   BUDGETED   EFTE	EXPENDED B  680,556 40,000 1,800 3,600 5,450 17,736 500 729,642  340,016	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,736  500  722,298  353,000  18,000  102,525  31,477  - 17,200  2,000  60,542  - 422,500  49,000  7,710  - 700  2,951  1,067,603  19,837  1,809,738  FY2013	634,195 78,638 795 3,600 2,413 16,438 480 734,559 352,076 18,000 101,200 30,297 16,737 1,913 57,972 - 415,108 49,000 7,710 - 697 2,726 1,053,434 19,468 19,468 1,807,461 FY2014 SUDGETED FTE	8UDGETED  660,879 53,710 - 3,600 5,450 18,091 500 742,230  383,796 25,980 126,563 54,540 - 14,785 2,000 54,275 - 440,512 54,874 7,473 1,800 408 3,300 1,179,365  FY2015 DEPT REQ FTE	EXPENDED  654,988 53,968 - 3,600 1,239 16,967 167 730,929  356,535 25,980 125,034 52,330 14,251 1,862 53,576 - 432,420 45,279 7,473 1,552 468 3,089 1,119,847 - 1,850,777 FY2015 TM REC FTE	8UDGETED  708,613 52,000 - 3,600 5,450 18,453 500 788,616  352,000 8,000 132,682 55,264 - 14,000 2,000 63,650 - 1452,418 50,107 8,000 1,800 700 2,500 1,143,120 - 1,931,736	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 8,000 123,782 62,484 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700 2,500 1,178,116	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 123,782 62,464 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700 2,500 1,178,116	FIN COM REC
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance 5270 Leases and Contract 5310 Professional Services 5340 Communications 5420 Office Supplies 5423 All Other Supplies and Exp. 5429 Computer Equipment 5441 Chemicals 5442 Residual Disposal 5443 Water Assessment 5580 Uniform Allowance 5703 Dues and Memberships 5790 Staff Development/Training Total Operating Capital Outlay 5833 Capital Outlay Total Budget	828,806   53,000   2,000   3,800   1,158   - 1,000   689,564   385,000   9,000   61,500   23,776   - 1,200   55,046   - 1,200   7,000   2,500   1,070,372   20,350   20,350   1,780,286   FY2011   BUDGETED   ETE   1	680,556 40,000 1,800 3,600 5,450 17,738 500 729,642 340,016	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,738  500  722,298  353,000  18,000  102,525  31,477  - 17,200  2,000  60,542  - 422,500  49,000  7,710  - 700  2,951  1,067,603  19,837  1,809,738  FY2013  BUDGETED E  FTE  1	634,195 76,638 795 3,600 2,413 16,438 480 734,559 352,076 18,000 101,200 30,297 - 16,737 1,913 57,972 - 415,108 49,000 7,710 - 697 2,726 1,053,434 19,468 19,468 1,807,461 FY2014 BUDGETED FTE 1	8UDGETED  660,879 53,710 - 3,600 5,450 18,091 500 742,230  383,796 25,980 128,583 54,540 - 14,785 2,000 54,275 - 449,512 54,874 7,473 1,800 468 3,300 1,179,365 - 1,921,595 FY2015 DEPT REQ FTE 1	EXPENDED  654,988 53,968	BUDGETED  708,613 52,000 - 3,600 5,450 18,453 500 788,616  352,000 8,000 132,682 55,264 - 14,000 2,000 63,650 - 452,418 50,107 8,000 1,800 700 2,500 1,143,120  - 1,931,736  FY2015 FIN COM REC	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 8,000 123,782 62,484 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700 2,500 1,178,116	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 123,782 62,464 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700 2,500 1,178,116	FIN COM REC
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance 5270 Leases and Contract 5310 Professional Services 5340 Communications 5420 Office Supplies 5423 All Other Supplies and Exp. 5429 Computer Equipment 5441 Chemicals 5442 Residual Disposal 5443 Water Assessment 5580 Uniform Allowance 5703 Dues and Memberships 5790 Staff Development/Training Total Operating Capital Outlay 5833 Capital Outlay Total Budget	828,808   53,000   2,000   3,600   1,158   - 1,000   689,564   365,000   23,776   - 13,400   2,000   55,046   - 480,450   48,000   9,000   - 700   2,500   1,070,372   20,350   1,780,286   FY2011   BUDGETED   EFTE	EXPENDED B  680,556 40,000 1,800 3,600 5,450 17,736 500 729,642  340,016	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,738  500  722,298  363,000  18,000  102,525  31,477  17,200  2,000  60,542  422,500  49,000  7,710  700  2,951  1,067,603  19,837  19,837  1,809,738  FY2013  BUDGETED E	634,195 78,638 795 3,600 2,413 16,438 480 734,559 352,076 18,000 101,200 30,297 16,737 1,913 57,972 - 415,108 49,000 7,710 - 697 2,726 1,053,434 19,468 19,468 1,807,461 FY2014 SUDGETED FTE	8UDGETED  660,879 53,710 - 3,600 5,450 18,091 500 742,230  383,796 25,980 126,563 54,540 - 14,785 2,000 54,275 - 440,512 54,874 7,473 1,800 408 3,300 1,179,365  FY2015 DEPT REQ FTE	EXPENDED  654,988 53,968 - 3,600 1,239 16,967 167 730,929  356,535 25,980 125,034 52,330 14,251 1,862 53,576 - 432,420 45,279 7,473 1,552 468 3,089 1,119,847 - 1,850,777 FY2015 TM REC FTE	BUDGETED  708,613 52,000 - 3,600 5,450 18,453 500 788,616  352,000 8,000 132,682 55,264 - 14,000 2,000 63,650 - 452,418 50,107 8,000 1,800 700 2,500 1,143,120  - 1,931,736  FY2015 FIN COM REC	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 8,000 123,782 62,484 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700 2,500 1,178,116	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 123,782 62,464 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700 2,500 1,178,116	FIN COM REC
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance 5270 Leases and Contract 5310 Professional Services 5340 Communications 5420 Office Supplies 5423 All Other Supplies and Exp. 5429 Computer Equipment 5441 Chemicals 5442 Residual Disposal 5443 Water Assessment 5580 Uniform Allowance 5703 Dues and Memberships 5790 Staff Development/Training Total Operating Capital Outlay Total Budget  Position Chief Water Operator Chemist Head Filter Operator (HFO) Proejct Manager	800 628,808 53,000 2,000 3,600 1,158 - 1,000 689,564 365,000 9,000 61,500 23,776 - 13,400 2,000 55,046 - 480,450 48,000 9,000 - 700 2,500 1,070,372 20,350 20,350 1,780,286 FY2011 BUDGETED FTE 1 1 7	EXPENDED B  680,556 40,000 1,800 3,600 5,450 17,736 500 729,642  340,016	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,736  500  722,298  353,000  18,000  102,525  31,477  - 17,200  2,000  60,542  - 422,500  49,000  7,710  - 700  2,951  1,067,603  19,837  19,837  1,809,738  FY2013  BUDGETED E  FTE  1	634,195 76,638 795 3,600 2,413 16,438 480 734,559 352,076 18,000 101,200 30,297 16,737 1,913 57,972 415,108 49,000 7,710 - 697 2,726 1,053,434 19,468 19,468 1,807,461 FY2014 BUDGETED FTE 1 1 7 0.6	8UDGETED  660,879 53,710 - 3,600 5,450 18,091 500 742,230  383,796 25,980 126,563 54,540 - 14,785 2,000 54,275 - 449,512 54,874 7,473 1,800 408 3,300 1,179,365  FY2015 DEPT REQ FTE 1 1 7 0.6	EXPENDED  654,988 53,968 - 3,600 1,239 16,967 167 730,929  356,535 25,980 125,034 52,330 14,251 1,862 53,576 - 432,420 45,279 7,473 1,552 468 3,089 1,119,847 - 1,850,777 FY2015 TM REC FTE 1 1 7 0.6	BUDGETED  708,613 52,000 - 3,600 5,450 18,453 500 788,616  352,000 8,000 132,682 55,264 - 14,000 2,000 63,650 - 452,418 50,107 8,000 1,800 700 2,500 1,143,120  - 1,931,736  FY2015 FIN COM REC	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 123,782 62,484 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700 2,500 1,178,116	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 123,782 62,464 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700 2,500 1,178,116	FIN COM REC
Salaries 5111 Regular 5130 Overtime 5135 Uniform Allowance 5150 Car Allowance 5160 Sick Leave Buy Back 5163 Holiday Pay 5180 All Other Salaries Total Salaries Operating 5210 Energy Utilities 5231 Water Purchase 5240 Repairs and Maintenance 5270 Leases and Contract 5310 Professional Services 5340 Communications 5420 Office Supplies 5423 All Other Supplies and Exp. 5429 Computer Equipment 5441 Chemicals 5442 Residual Disposal 5443 Water Assessment 5580 Uniform Allowance 5703 Dues and Memberships 5790 Staff Development/Training Total Operating Capital Outlay 5833 Capital Outlay Total Budget  Position Chief Water Operator Chemist Head Filter Operator (HFO)	828,808   53,000   2,000   3,600   1,158   - 1,000   689,564   365,000   9,000   61,500   23,776   - 1,3400   2,000   55,048   - 1,480,450   48,000   9,000   1,070,372   20,350   1,780,286   FY2011   BUDGETED   FTE	680,556 40,000 1,800 3,600 5,450 17,736 500 729,642  340,016 - 111,158 19,709 - 8,256 1,781 49,964 3,787 429,566 41,675 7,866 7,866 41,675 7,866 1,741 19,833 19,833 19,833 1,764,386  FY2012 BUDGETED E FTE 1 1	8UDGETED E  658,212  35,000  1,800  3,600  5,450  17,736  500  722,298  353,000  18,000  102,525  31,477  - 17,200  2,000  60,542  - 422,500  49,000  7,710  - 700  2,951  1,067,603  19,837  19,837  1,809,738  FY2013  BUDGETED E  FTE  1	634,195 78,638 795 3,600 2,413 18,438 480 734,559 352,076 18,000 101,200 30,297 16,737 1,913 57,972 415,108 49,000 7,710 697 2,726 1,053,434 19,468 19,468 19,468 1,807,461 FY2014 BUDGETED FTE 1 1 7	8UDGETED  660,879 53,710 - 3,600 5,450 18,091 500 742,230  383,796 25,980 126,563 54,540 - 14,785 2,000 54,275 449,512 54,874 7,473 1,800 468 3,300 1,179,365  FY2015 DEPT REQ FTE 1 1 7	EXPENDED  654,988 53,968 - 3,800 1,239 18,967 167 730,929  356,535 25,980 125,034 52,330 - 14,251 1,862 53,576 432,420 45,279 7,473 1,552 468 3,099 1,119,847 1,850,777 FY2015 TM REC FTE 1 1 7	BUDGETED  708,613 52,000 - 3,600 5,450 18,453 500 788,616  352,000 8,000 132,682 55,264 - 14,000 2,000 63,650 - 452,418 50,107 8,000 1,800 700 2,500 1,143,120  - 1,931,736  FY2015 FIN COM REC	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 123,782 62,484 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700 2,500 1,178,116	729,056 52,000 2,160 3,600 5,000 18,822 500 811,138 360,000 123,782 62,464 - 14,000 2,000 53,165 - 483,398 60,107 8,000 - 700 2,500 1,178,116	FIN COM REC

			014				
Residential	_ Accounts	Usage	Avg. Usage	Avg. Bill	Revenue	<b>Current Tier</b>	Current Rate
0-34	2,971	65,154,000	21,930	149.12	443,047.20	0-34	6.80
35-70	4,620	234,228,000	50,699	392.01	1,811,079.24	35-70	9,63
71-140	2,062	189,448,000	91,876	852.42	1,757,693.96	71-140	12.55
141+	182	32,535,000	178,764	2,022.33	368,064.16	141+	14.60
Condos	384	13,520,000	35,208	239.42	91,936.00		
	10,219	534,885,000	52,342	424.17	4,471,820.56		Tier Usage
Commercial	Accounts	Usage	Avg. Usage	Avg. Bill	Revenue		34,000 70,000
0-34	163	2,019,000	12,387	84.23	13,729.20		140,000
35-70	82	4,282,000	52,220	406.65	33,345.62		140,000
71-140	71	7,221,000	101,704	975.77	69,279.53	Tier Stucture	Current Bill Per Tier
141+	192	130,359,000	678,953	9,325.10	1,790,418.36	0-34	231,20
	508	143,881,000	283,230	3,547.54	1,906,772.71	35-70	346.68
				) <u>*</u> )	100	71-140	878.50
Combined	Accounts	Usage	Avg. Usage	Avg. Bill	Revenue	141+	
0-34	3,134	67,173,000	21,434	145.75	456,776.40		
35-70	4,702	238,510,000	50,725	392.26	1,844,424.86		
71-140	2,133	196,669,000	92,203	856.53	1,826,973.49		
141+	374	162,894,000	435,545	5,771.34	2,158,482.52		
Condos	384	13,520,000	35,208	242.84	93,249.12		
	10,727	678,766,000	635,115.64	7,408.72	6,379,906.39		
	Current FY14 Proj	ection	9	90% Collection	5,741,916		
				s/Interest/Fees	650,000		
				onnection Fees	15,000		
				placement Fee	**************************************		
				stment Income	=		
			Pric	or Year Surplus	-		
F	Y2014 Budget	5,913,589.91	-	Total Revenue	6,406,916		
P	rior Year Defict	-					
Total A	mount to Raise	5,913,589.91	Projected Su	rplus/(Deficit)	493,325.84		
Variables and the per-							
		Tiers and Rates FY2					
Residential	Accounts	Usage	Avg. Usage	Avg. Bill	Revenue	Tier Stucture	Proposed Rate
Residential 0-34	Accounts 2,890	Usage 65,154,000	Avg. Usage 22,545	159,39	460,638.78	0-34	7.07
Residential 0-34 35-70	Accounts 2,890 4,484	Usage 65,154,000 225,612,000	Avg. Usage 22,545 50,315	159,39 403,86	460,638.78 1,810,887.04	0-34 35-70	7.07 10.02
Residential 0-34 35-70 71-140	2,890 4,484 2,062	Usage 65,154,000 225,612,000 189,448,000	Avg. Usage 22,545 50,315 91,876	159,39 403,86 886,58	460,638.78 1,810,887.04 1,828,127.60	0-34 35-70 71-140	7.07 10.02 13.05
Residential 0-34 35-70 71-140 141+	2,890 4,484 2,062 182	Usage 65,154,000 225,612,000 189,448,000 32,535,000	Avg. Usage 22,545 50,315 91,876 178,764	159.39 403.86 886.58 2,103.03	460,638.78 1,810,887.04 1,828,127.60 382,752.10	0-34 35-70	7.07 10.02
Residential 0-34 35-70 71-140	2,890 4,484 2,062 182 396	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000	Avg. Usage 22,545 50,315 91,876 178,764 34,141	159,39 403,86 886,58 2,103,03 241,38	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40	0-34 35-70 71-140 141+	7.07 10.02 13.05 15.18
Residential 0-34 35-70 71-140 141+	2,890 4,484 2,062 182	Usage 65,154,000 225,612,000 189,448,000 32,535,000	Avg. Usage 22,545 50,315 91,876 178,764	159.39 403.86 886.58 2,103.03	460,638.78 1,810,887.04 1,828,127.60 382,752.10	0-34 35-70 71-140 141+ Tier Stucture	7.07 10.02 13.05 15.18 % Rate Change
Residential 0-34 35-70 71-140 141+	2,890 4,484 2,062 182 396	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000	Avg. Usage 22,545 50,315 91,876 178,764 34,141	159,39 403,86 886,58 2,103,03 241,38 409,87	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40	0-34 35-70 71-140 141+	7.07 10.02 13.05 15.18 % Rate Change
Residential 0-34 35-70 71-140 141+ Condos	2,890 4,484 2,062 182 396 10,014	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000	Avg. Usage 22,545 50,315 91,876 178,764 34,141 52,553	159,39 403,86 886,58 2,103,03 241,38	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92	0-34 35-70 71-140 141+ Tier Stucture 0-34	7.07 10.02 13.05 15.18 % Rate Change 4% 4%
Residential 0-34 35-70 71-140 141+ Condos	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000 Usage	Avg. Usage 22,545 50,315 91,876 178,764 34,141 52,553  Avg. Usage	159,39 403,86 886,58 2,103,03 241,38 409,87	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70	7.07 10.02 13.05 15.18 % Rate Change
Residential 0-34 35-70 71-140 141+ Condos Commercial 0-34	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000 Usage 1,889,000	Avg. Usage 22,545 50,315 91,876 178,764 34,141 52,553  Avg. Usage 13,590	159.39 403.86 886.58 2,103.03 241.38 409.87 Avg. Bill 96.08	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92 Revenue 13,355.23	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140	7.07 10.02 13.05 15.18 % Rate Change 4% 4% 4%
Residential 0-34 35-70 71-140 141+ Condos Commercial 0-34 35-70	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139 82 71 192	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000 Usage 1,889,000 4,132,000	Avg. Usage 22,545 50,315 91,876 178,764 34,141 52,553  Avg. Usage 13,590 50,390	159.39 403.86 886.58 2,103.03 241.38 409.87 Avg. Bill 96.08 404.61	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92 Revenue 13,355.23 33,178.04	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140	7.07 10.02 13.05 15.18 % Rate Change 4% 4% 4%
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139 82 71	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000 Usage 1,889,000 4,132,000 7,083,000	Avg. Usage  22,545  50,315  91,876  178,764  34,141  52,553  Avg. Usage  13,590  50,390  99,761	159.39 403.86 886.58 2,103.03 241.38 409.87 Avg. Bill 96.08 404.61 989.48	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92 Revenue 13,355.23 33,178.04 70,252.75	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+	7.07 10.02 13.05 15.18 % Rate Change 4% 4% 4% 4% \$ Rate Change \$ 0.27
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139 82 71 192	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000 Usage 1,889,000 4,132,000 7,083,000 128,726,000	Avg. Usage 22,545 50,315 91,876 178,764 34,141 52,553  Avg. Usage 13,590 50,390 99,761 670,448	159.39 403.86 886.58 2,103.03 241.38 409.87 Avg. Bill 96.08 404.61 989.48 9,566.80	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92  Revenue 13,355.23 33,178.04 70,252.75 1,836,825.48	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture	7.07 10.02 13.05 15.18 % Rate Change 4% 4% 4% 4% \$ Rate Change \$ 0.27 \$ 0.39
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139 82 71 192	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000 Usage 1,889,000 4,132,000 7,083,000 128,726,000 141,830,000 Usage	Avg. Usage 22,545 50,315 91,876 178,764 34,141 52,553  Avg. Usage 13,590 50,390 99,761 670,448	159.39 403.86 886.58 2,103.03 241.38 409.87 Avg. Bill 96.08 404.61 989.48 9,566.80	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92  Revenue 13,355.23 33,178.04 70,252.75 1,836,825.48	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140	7.07 10.02 13.05 15.18 % Rate Change 4% 4% 4% 4% \$ Rate Change \$ 0.27 \$ 0.39 \$ 0.50
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 36-70 71-140 141+  Combined 0-34	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139 82 71 192 484  Accounts 3,029	Usage 65,154,000 225,612,000 189,448,000 32,535,000 526,269,000 Usage 1,889,000 4,132,000 7,083,000 128,726,000 141,830,000 Usage 67,043,000	Avg. Usage 22,545 50,315 91,876 178,764 34,141 52,553  Avg. Usage 13,590 50,390 99,761 670,448 293,037  Avg. Usage 22,134	159.39 403.86 886.58 2,103.03 241.38 409.87 Avg. Bill 96.08 404.61 989.48 9,566.80 3,837.70 Avg. Bill 156.49	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92  Revenue 13,355.23 33,178.04 70,252.75 1,836,825.48 1,953,611.50  Revenue 473,994.01	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70	7.07 10.02 13.05 15.18 % Rate Change 4% 4% 4% 4% \$ Rate Change \$ 0.27 \$ 0.39
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+  Combined 0-34 35-70	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139 82 71 192 484  Accounts 3,029 4,566	Usage 65,154,000 225,612,000 189,448,000 32,535,000 526,269,000 Usage 1,889,000 4,132,000 7,083,000 128,726,000 141,830,000 Usage 67,043,000 229,744,000	Avg. Usage 22,545 50,315 91,876 178,764 34,141 52,553  Avg. Usage 13,590 50,390 99,761 670,448 293,037  Avg. Usage 22,134 50,316	159.39 403.86 886.58 2,103.03 241.38 409.87 Avg. Bill 96.08 404.61 989.48 9,566.80 3,837.70 Avg. Bill 156.49 403.87	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92  Revenue 13,355.23 33,178.04 70,252.75 1,836,825.48 1,953,611.50  Revenue 473,994.01 1,844,065.08	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140	7.07 10.02 13.05 15.18  % Rate Change  4% 4% 4% 4%  \$ Rate Change  \$ 0.27 \$ 0.39 \$ 0.50 \$ 0.58
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+  Combined 0-34 35-70 71-140	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139 82 71 192 484  Accounts 3,029 4,566 2,133	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000 Usage 1,889,000 4,132,000 7,083,000 128,726,000 141,830,000 Usage 67,043,000 229,744,000 196,531,000	Avg. Usage  22,545  50,315  91,876  178,764  34,141  52,553  Avg. Usage  13,590  50,390  99,761  670,448  293,037  Avg. Usage  22,134  50,316  92,138	159.39 403.86 886.58 2,103.03 241.38 409.87 Avg. BIII 96.08 404.61 989.48 9,566.80 3,837.70 Avg. BIII 156.49 403.87 890.00	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92  Revenue 13,355.23 33,178.04 70,252.75 1,836,825.48 1,953,611.50  Revenue 473,994.01 1,844,065.08 1,898,380.35	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140	7.07 10.02 13.05 15.18  % Rate Change  4% 4% 4% 4%  \$ Rate Change \$ 0.27 \$ 0.39 \$ 0.50 \$ 0.58  Tier Usage
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+  Combined 0-34 35-70 71-140 141+	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139 82 71 192 484  Accounts 3,029 4,566 2,133 374	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000 Usage 1,889,000 4,132,000 7,083,000 128,726,000 141,830,000 Usage 67,043,000 229,744,000 196,531,000 161,261,000	Avg. Usage  22,545  50,315  91,876  178,764  34,141  52,553  Avg. Usage  13,590  50,390  99,761  670,448  293,037  Avg. Usage  22,134  50,316  92,138  431,179	159.39 403.86 886.58 2,103.03 241.38 409.87 Avg. Bill 96.08 404.61 989.48 9,566.80 3,837.70 Avg. Bill 156.49 403.87 890.00 5,934.70	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92  Revenue 13,355.23 33,178.04 70,252.75 1,836,825.48 1,953,611.50  Revenue 473,994.01 1,844,065.08 1,898,380.35 2,219,577.58	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140	7.07 10.02 13.05 15.18  % Rate Change
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+  Combined 0-34 35-70 71-140	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139 82 71 192 484  Accounts 3,029 4,566 2,133 374 396	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000  Usage 1,889,000 4,132,000 7,083,000 128,726,000 141,830,000  Usage 67,043,000 229,744,000 196,531,000 161,261,000 13,520,000	Avg. Usage  22,545  50,315  91,876  178,764  34,141  52,553  Avg. Usage  13,590  50,390  99,761  670,448  293,037  Avg. Usage  22,134  50,316  92,138  431,179  34,141	159.39 403.86 886.58 2,103.03 241.38 409.87 Avg. Bill 96.08 404.61 989.48 9,566.80 3,837.70 Avg. Bill 156.49 403.87 890.00 5,934.70 241.80	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92  Revenue 13,355.23 33,178.04 70,252.75 1,836,825.48 1,953,611.50  Revenue 473,994.01 1,844,065.08 1,898,380.35 2,219,577.58 95,751.60	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140	7.07 10.02 13.05 15.18  % Rate Change
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+  Combined 0-34 35-70 71-140 141+	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139 82 71 192 484  Accounts 3,029 4,566 2,133 374	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000 Usage 1,889,000 4,132,000 7,083,000 128,726,000 141,830,000 Usage 67,043,000 229,744,000 196,531,000 161,261,000	Avg. Usage  22,545  50,315  91,876  178,764  34,141  52,553  Avg. Usage  13,590  50,390  99,761  670,448  293,037  Avg. Usage  22,134  50,316  92,138  431,179	159.39 403.86 886.58 2,103.03 241.38 409.87 Avg. Bill 96.08 404.61 989.48 9,566.80 3,837.70 Avg. Bill 156.49 403.87 890.00 5,934.70	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92  Revenue 13,355.23 33,178.04 70,252.75 1,836,825.48 1,953,611.50  Revenue 473,994.01 1,844,065.08 1,898,380.35 2,219,577.58	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140	7.07 10.02 13.05 15.18  % Rate Change
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+  Combined 0-34 35-70 71-140 141+	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139 82 71 192 484  Accounts 3,029 4,566 2,133 374 396	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000 Usage 1,889,000 4,132,000 7,083,000 128,726,000 141,830,000 Usage 67,043,000 229,744,000 196,531,000 161,261,000 13,520,000 668,099,000	Avg. Usage 22,545 50,315 91,876 178,764 34,141 52,553  Avg. Usage 13,590 50,390 99,761 670,448 293,037  Avg. Usage 22,134 50,316 92,138 431,179 34,141 63,641	159.39 403.86 886.58 2,103.03 241.38 409.87 Avg. Bill 96.08 404.61 989.48 9,566.80 3,837.70 Avg. Bill 156.49 403.87 890.00 5,934.70 241.80	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92  Revenue 13,355.23 33,178.04 70,252.75 1,836,825.48 1,953,611.50  Revenue 473,994.01 1,844,065.08 1,898,380.35 2,219,577.58 95,751.60	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140	7.07 10.02 13.05 15.18  % Rate Change
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+  Combined 0-34 35-70 71-140 141+	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139 82 71 192 484  Accounts 3,029 4,566 2,133 374 396 10,498	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000 Usage 1,889,000 4,132,000 7,083,000 128,726,000 141,830,000 Usage 67,043,000 229,744,000 196,531,000 161,261,000 13,520,000 668,099,000	Avg. Usage 22,545 50,315 91,876 178,764 34,141 52,553  Avg. Usage 13,590 50,390 99,761 670,448 293,037  Avg. Usage 22,134 50,316 92,138 431,179 34,141 63,641	159,39 403,86 886,58 2,103,03 241,38 409,87 Avg. Bill 96,08 404,61 989,48 9,566,80 3,837,70 Avg. Bill 156,49 403,87 890,00 5,934,70 241,80 537,38	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92  Revenue 13,355.23 33,178.04 70,252.75 1,836,825.48 1,953,611.50  Revenue 473,994.01 1,844,065.08 1,898,380.35 2,219,577.58 95,751.60 6,531,768.62	0-34 35-70 71-140 141+  Tier Stucture 0-34 35-70 71-140 141+  Tier Stucture 0-34 35-70 71-140 141+	7.07 10.02 13.05 15.18  % Rate Change  4% 4% 4% 4%  \$ Rate Change \$ 0.27 \$ 0.39 \$ 0.50 \$ 0.58  Tier Usage 34,000 70,000 140,000
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+  Combined 0-34 35-70 71-140 141+	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139 82 71 192 484  Accounts 3,029 4,566 2,133 374 396 10,498	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000 Usage 1,889,000 4,132,000 7,083,000 128,726,000 141,830,000 Usage 67,043,000 229,744,000 196,531,000 161,261,000 13,520,000 668,099,000	Avg. Usage	159.39 403.86 886.58 2,103.03 241.38 409.87 Avg. Bill 96.08 404.61 989.48 9,566.80 3,837.70 Avg. Bill 156.49 403.87 890.00 5,934.70 241.80 537.38	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92  Revenue 13,355.23 33,178.04 70,252.75 1,836,825.48 1,953,611.50  Revenue 473,994.01 1,844,065.08 1,998,380.35 2,219,577.58 95,751.60 6,531,768.62 5,878,592	0-34 35-70 71-140 141+  Tier Stucture 0-34 35-70 71-140 141+  Tier Stucture 0-34 35-70 71-140 141+	7.07 10.02 13.05 15.18  % Rate Change  4% 4% 4% 4%  \$ Rate Change  \$ 0.27 \$ 0.39 \$ 0.50 \$ 0.58  Tier Usage 34,000 70,000 140,000  Proj.Bill Per Tier
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+  Combined 0-34 35-70 71-140 141+	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139 82 71 192 484  Accounts 3,029 4,566 2,133 374 396 10,498	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000 Usage 1,889,000 4,132,000 7,083,000 128,726,000 141,830,000 Usage 67,043,000 229,744,000 196,531,000 161,261,000 13,520,000 668,099,000	Avg. Usage  22,545  50,315  91,876  178,764  34,141  52,553  Avg. Usage  13,590  50,390  99,761  670,448  293,037  Avg. Usage  22,134  50,316  92,138  431,179  34,141  63,641	159.39 403.86 886.58 2,103.03 241.38 409.87 Avg. Bill 96.08 404.61 989.48 9,566.80 3,837.70 Avg. Bill 156.49 403.87 890.00 5,934.70 241.80 537.38	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92  Revenue 13,355.23 33,178.04 70,252.75 1,836,825.48 1,953,611.50  Revenue 473,994.01 1,844,065.08 1,898,380.35 2,219,577.58 95,751.60 6,531,768.62 5,878,592 650,000	0-34 35-70 71-140 141+  Tier Stucture 0-34 35-70 71-140 141+  Tier Stucture 0-34 35-70 71-140 141+  Tier Stucture 0-34	7.07 10.02 13.05 15.18  % Rate Change  4% 4% 4% 4%  \$ Rate Change  \$ 0.27 \$ 0.39 \$ 0.50 \$ 0.58  Tier Usage 34,000 70,000 140,000  Proj.Bill Per Tier 240.38
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+  Combined 0-34 35-70 71-140 141+	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139 82 71 192 484  Accounts 3,029 4,566 2,133 374 396 10,498	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000 Usage 1,889,000 4,132,000 7,083,000 128,726,000 141,830,000 Usage 67,043,000 229,744,000 196,531,000 161,261,000 13,520,000 668,099,000	Avg. Usage  22,545  50,315  91,876  178,764  34,141  52,553  Avg. Usage  13,590  50,390  99,761  670,448  293,037  Avg. Usage  22,134  50,316  92,138  431,179  34,141  63,641  Water Liens Co. Meter Rej	159.39 403.86 886.58 2,103.03 241.38 409.87 Avg. Bill 96.08 404.61 989.48 9,566.80 3,837.70 Avg. Bill 156.49 403.87 890.00 5,934.70 241.80 537.38	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92  Revenue 13,355.23 33,178.04 70,252.75 1,836,825.48 1,953,611.50  Revenue 473,994.01 1,844,065.08 1,898,380.35 2,219,577.58 95,751.60 6,531,768.62 5,878,592 650,000	0-34 35-70 71-140 141+  Tier Stucture 0-34 35-70 71-140 141+  Tier Stucture 0-34 35-70 71-140 141+  Tier Stucture 0-34 35-70 71-140 141+	7.07 10.02 13.05 15.18  % Rate Change  4% 4% 4% 4%  \$ Rate Change  \$ 0.27 \$ 0.39 \$ 0.50 \$ 0.58  Tier Usage 34,000 70,000 140,000  Proj.Bill Per Tier 240.38 360.72
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+  Combined 0-34 35-70 71-140 141+	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139 82 71 192 484  Accounts 3,029 4,566 2,133 374 396 10,498	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000 Usage 1,889,000 4,132,000 7,083,000 128,726,000 141,830,000 Usage 67,043,000 229,744,000 196,531,000 161,261,000 13,520,000 668,099,000	Avg. Usage  22,545  50,315  91,876  178,764  34,141  52,553  Avg. Usage  13,590  50,390  99,761  670,448  293,037  Avg. Usage  22,134  50,316  92,138  431,179  34,141  63,641  Water Liens Co	159.39 403.86 886.58 2,103.03 241.38 409.87  Avg. Bill 96.08 404.61 989.48 9,566.80 3,837.70  Avg. Bill 156.49 403.87 890.00 5,934.70 241.80 537.38  20% Collection s/Interest/Fees connection Fees	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92  Revenue 13,355.23 33,178.04 70,252.75 1,836,825.48 1,953,611.50  Revenue 473,994.01 1,844,065.08 1,898,380.35 2,219,577.58 95,751.60 6,531,768.62 5,878,592 650,000 15,000	0-34 35-70 71-140 141+  Tier Stucture 0-34 35-70 71-140 141+  Tier Stucture 0-34 35-70 71-140 141+  Tier Stucture 0-34 35-70 71-140 141+	7.07 10.02 13.05 15.18  % Rate Change  4% 4% 4% 4%  \$ Rate Change  \$ 0.27 \$ 0.39 \$ 0.50 \$ 0.58  Tier Usage 34,000 70,000 140,000  Proj.Bill Per Tier 240.38 360.72
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+  Combined 0-34 35-70 71-140 141+ Condos	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139 82 71 192 484  Accounts 3,029 4,566 2,133 374 396 10,498	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000 Usage 1,889,000 4,132,000 7,083,000 128,726,000 141,830,000 Usage 67,043,000 229,744,000 196,531,000 161,261,000 13,520,000 668,099,000	Avg. Usage  22,545  50,315  91,876  178,764  34,141  52,553  Avg. Usage  13,590  50,390  99,761  670,448  293,037  Avg. Usage  22,134  50,316  92,138  431,179  34,141  63,641   Water Liens Co	159.39 403.86 886.58 2,103.03 241.38 409.87  Avg. Bill 96.08 404.61 989.48 9,566.80 3,837.70  Avg. Bill 156.49 403.87 890.00 5,934.70 241.80 537.38  80% Collection is interest/Fees connection Fees collectment Fee istment Income	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92  Revenue 13,355.23 33,178.04 70,252.75 1,836,825.48 1,953,611.50  Revenue 473,994.01 1,844,065.08 1,898,380.35 2,219,577.58 95,751.60 6,531,768.62 5,878,592 650,000 15,000	0-34 35-70 71-140 141+  Tier Stucture 0-34 35-70 71-140 141+  Tier Stucture 0-34 35-70 71-140 141+  Tier Stucture 0-34 35-70 71-140 141+	7.07 10.02 13.05 15.18  % Rate Change  4% 4% 4% 4%  \$ Rate Change  \$ 0.27 \$ 0.39 \$ 0.50 \$ 0.58  Tier Usage 34,000 70,000 140,000  Proj.Bill Per Tier 240.38 360.72
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+  Combined 0-34 35-70 71-140 141+ Condos	Accounts 2,890 4,484 2,062 182 396 10,014  Accounts 139 82 71 192 484  Accounts 3,029 4,566 2,133 374 396 10,498  Current FY15 Project	Usage 65,154,000 225,612,000 189,448,000 32,535,000 13,520,000 526,269,000  Usage 1,889,000 4,132,000 7,083,000 128,726,000 141,830,000  Usage 67,043,000 229,744,000 196,531,000 161,261,000 13,520,000 668,099,000 ection	Avg. Usage	159.39 403.86 886.58 2,103.03 241.38 409.87  Avg. Bill 96.08 404.61 989.48 9,566.80 3,837.70  Avg. Bill 156.49 403.87 890.00 5,934.70 241.80 537.38  80% Collection s/Interest/Fees on ection Fees olacement Fee stment Income r Year Surplus	460,638.78 1,810,887.04 1,828,127.60 382,752.10 95,586.40 4,577,991.92  Revenue 13,355.23 33,178.04 70,252.75 1,836,825.48 1,953,611.50  Revenue 473,994.01 1,844,065.08 1,898,380.35 2,219,577.58 95,751.60 6,531,768.62  5,878,592 650,000 15,000	0-34 35-70 71-140 141+  Tier Stucture 0-34 35-70 71-140 141+  Tier Stucture 0-34 35-70 71-140 141+  Tier Stucture 0-34 35-70 71-140 141+	7.07 10.02 13.05 15.18  % Rate Change  4% 4% 4% 4%  \$ Rate Change  \$ 0.27 \$ 0.39 \$ 0.50 \$ 0.58  Tier Usage 34,000 70,000 140,000  Proj.Bill Per Tier 240.38 360.72

Water FY14 Average Usage Four Tiers 35,000 Increments

Usage	Current Rate	Proposed Rate	\$ Increase	% Increase
10,000	68.00	70.70	2.70	4%
15,000	102.00	106.05	4.05	4%
20,000	136.00	141.40	5.40	4%
25,000	170.00	176.75	6.75	4%
30,000	204.00	212.10	8.10	4%
35,000	240.83	250.40	9.57	4%
40,000	288.98	300.50	11.52	4%
45,000	337.13	350.60	13.47	4%
50,000	385.28	400.70	15.42	4%
55,000	433.43	450.80	17.37	4%
60,000	481.58	500.90	19.32	4%
65,000	529.73	551.00	21.27	4%
70,000	577.88	601.10	23.22	4%
75,000	640.63	666.35	25.72	4%
80,000	703.38	731.60	28.22	4%
90,000	828.88	862.10	33.22	4%
	954.38	992.60	38.22	4%
100,000 110,000	1,079.88	1,123.10	43.22	4%
-		1,253.60	48.22	4%
120,000	1,205.38	1,384.10	53.22	4%
130,000	1,330.88			4%
140,000	1,456.38	1,514.60	58.22	4%
150,000	1,602.38	1,666.40	64.02	
160,000	1,748.38	1,818.20	69.82	4%
170,000	1,894.38	1,970.00	75.62	4%
180,000	2,040.38	2,121.80	81.42	4%
190,000	2,186.38	2,273.60	87.22	4%
200,000	2,332.38	2,425.40	93.02	4%
225,000	2,697.38	2,804.90	107.52	4%
250,000	3,062.38	3,184.40	122.02	4%
275,000	3,427.38	3,563.90	136.52	4%
300,000	3,792.38	3,943.40	151.02	4%
325,000	4,157.38	4,322.90	165.52	4%
350,000	4,522.38	4,702.40	180.02	4%
375,000	4,887.38	5,081.90	194.52	4%
400,000	5,252.38	5,461.40	209.02	4%
425,000	5,617.38	5,840.90	223.52	4%
450,000	5,982.38	6,220.40	238.02	4%
475,000	6,347.38	6,599.90	252.52	4%
500,000	6,712.38	6,979.40	267.02	4%
550,000	7,442.38	7,738.40	296.02	4%
600,000	8,172.38	8,497.40	325.02	4%
650,000	8,902.38	9,256.40	354.02	4%
700,000	9,632.38	10,015.40	383.02	4%
750,000	10,362.38	10,774.40	412.02	4%
800,000	11,092.38	11,533.40	441.02	4%
850,000	11,822.38	12,292.40	470.02	4%
900,000	12,552.38	13,051.40	499.02	4%
950,000	13,282.38	13,810.40	528.02	4%
1,000,000	14,012.38	14,569.40	557.02	4%
, -,	,	•		

# Water Enterprise Budget Projections FY2016-2024

Typical Res. Bill 90,000 Galions Typical Res. Bill Increase(Decrease)	Average Res. Bill 55,000 Gallons Avg. Res.Bill Increase(Decrease)	141,000 +	35000-70000	0-34000	Rate Tiers	Projected Rate Change	Proj. Cumulative Surplus/(Deficit)	Retained Earnings Expended	Projected Retained Earlings	FY Projected Surplus/(Deficit)	Total Projected Revenue	Prior Year Surplus	Other Income	Investment Income	Meter Replacement Fee	Connection Fees	Water Liens	90% Collection User Fees	Projected Revenues Total Revenue User Fees	Total Amount to be Raised	Prior Year Deficit	Total Operating Budget	Capital Projects/Expenditures Indirect Expenses	Debt P&I	Capital Outlay	Operating	Salaries	Expanses Raise and Appropriate	·
\$ 828.89	\$ 433.43	14.60	5,63	6.80	Projected Rate	1.02	1,427,795.84	(115,000.00)	1.049.470.00	493,325,94	6,406,916.75			,	,	15,000.00	650,000.00	5,741,915.75	6,379,906,39	5,913,589,91		5,913,589,91	315,000.00 830,812.00	2,038,187.50		1,380,462.44	1,349,127,97		FY2014
\$ 852.10 \$ 33.22	\$ 450.80 \$ 17.37	15.18	10.02	7.07	Projected Rate	1.04	617,490,43	(924,000.00)	1,427,795.84	113,694.59	6,543,591.76			,		15,000.00	650,000.00	5,878,591,76	6,531,768.62	6,429,897.17	,	6,429,897.17	873,174.94	2,780,147.27	,	1,389,827,64	1,386,747.32		FY2015
\$ 896,58 \$	\$ 469.83 \$ \$ 18.03 \$	15.79	10.42	7.36	Projected Rate	1.04	670,731.46	(160,000,00)	617,490.43	213,241.03	6,778,735.43				,	15,000.00	650,000.00	6,113,735.43	6,793,039.36	6,565,494.40		6,565,494.40	916,833.69	2,816,554.25		1,417,624.19	1,414,482.27		FY2016
914.52 \$ 17.93 \$	9.38 s	16.10	10.63	7,50		1.02	349,389.95	(630,000.00)	670,731.46	308,658,49	6,901,010.14			Ε	1	15,000.00	650,000,00	6,236,010.14	6,928,900.15	6,592,351.65		6,692,351,65	962,675,37	2,740,927,69		1,445,976.68	1,442,771,91		FY2017
914,52	478.21 \$	16.10	10.63	7.50		1.00	529,732,10	(196,000,00)	349,389,95	376,342.16	E,901,010.14		,	,		15,000.00	650,000,00	6,236,010.14	6,928,900,15	6,524,667.98		6,524,667.98	1,010,809.14	2,567,335.28		1,474,896.21	1,471,627.35		FY2018
914.52	478.21	16.10	13.84	7.50	Projected Rate	1.00	461,448.96	(184,500.00)	529,732.10	116,216.86	6,901,010.14				,	15,000.00	650,000.00	6,236,010.14	6,928,900.15	6,784,793.28	L	6,784,793.28	1,061,349.00	2,717,989.65		1,504,394.13	1,501,059.90		FY2019
\$ 914.52	\$ 478.21 \$ .	16.10	13.84	7.50	Projected Rate	1.00	512,863.26	(300,000.00)	461,446.96	351,414.30	6,901,010.14		,	,	,	15,000.00	650,000.00	6,236,010.14	6,928,900.15	5,549,595,84	,	6,549,595,84	1,114,417.08	2,369,635,65	,	1,534,462,02	1,531,081.09		FY2020
\$ 914,52	\$ 478.21	16.10	13.84	7.50	Projected Rate	1.00	595,697,63	(300,000.00)	512,863.26	392,834,37	6,901,010.14					15,000.00	650,000,00	6,236,010.14	6,928,900.15	6,518,175.77	-	6,518,175.77	1,170,137.93	2,221,163.46		1,565,171.66	1,561,702.72		FY2021
\$ 914.52	\$ 478.21 \$ -	16.10	13.84	100.7	Projected Rate	1.00	719,321.66	(300,000.00)	595,697.63	423,624.03	6,901,010.14		,			15,000.00	650,000.00	6,236,010.14	6,928,900.15	6,477,386.31		6,477,386.11	1,228,644.83	2,008,329,42		1,596,475.09	1,592,936,77		FY2022

Doold		Usage	Avg. Usage	allons 50% Debt Shift Avg. Bill	Revenue	Current Tier	Current Rate
Residential	Accounts				344,280,72	0-34	7.07
0-34	2,307	48,696,000	21,107.93 50,321.61	149.23 388.91	896,041.02	35-70	9.10
35-70	2,304	115,941,000 106,081,000	94,043.44	867.32	978,337.89	71-140	12.45
71-140	1,128	26,096,000	186,400.00	2,115.53	296,173.92	141÷	14.57
141+ Condos	140 388	12,683,000	32,688.14	231.11	89,668.81		
Condos	1001000000	A-000000000000000000000000000000000000	49,385.19	376.88	2,604,502.36		Tier Usage
	6,267	309,497,000	48,000.19	37 5.50	2,004,002.00		34,000
Commercial	Accounts	Usage	Avg. Usage	Avg. Bill	Revenue		70,000
0-34	108	1,343,000	12,435.19	87.92	9,495.01		140,000
35-70	67	3.420.000	51,044.78	395.49	26,497.66		
71-140	67	6,597,000	98,462.69	922.34	61,796.81	Ter Stucture	Current Bill Per Tier
141+	158	116,882,000	739,759.49	10,177.98	1,608,120.18	0-34	240.38
Out of Town/Exempt	7	27,793,000	3,970,428,57	107,968.03	755,776.19	35-70	327.60
Out of Tomis Exompt	407	156,035,000	4,872,130.71	119,551.75	2,461,685.85	71-140	871.50
		10 20	. 8 8			141+	
Combined	Accounts	Usage	Avg. Usage	Avg. Bill	Revenue		
0-34	2,415	50,039,000	20,720.08	146.49	353,775.73		
35-70	2,371	119,361,000	50,342.05	389.09	922,538.68		
71-140	1,195	112,678,000	94,291.21	870.41	1,040,134.70		
141+	298	142,978,000	479,791.95	6,390.25	1,904,294.10		
Condos	388	12,683,000	32,688.14	231.11	89,669		
Out of Town/Exempt	7	27,793,000	3,970,428.57	107,968.03	755,776		
	6674	465,532,000	4,648,262.01	115,995.37	5,066,188.21		
		Current FY14 Projection		90% Collection	4,559,569.39		
			130.00	New Conections	50,557.87		
				All Sewer Liens/Interest/Fees	500,000.00		
				Sewer Connection Liens	-		
				Connection Fees	815,651.95		
				Application Fees	7,000.00		
				Investment Income	•		
				Prior Year Surplus	000 704 40		
				Transfer GF	268,721.40		
					6,201,500.60		
		FY2014 Budget	6,091,198.27				
		F 12014 Budget	0,001,100.27	Deficit/Surplus Deficit/Surplus	110,302.34 110,302.34		
Fiscal Year 2015 Sew	er Enterprise F	und and Rates Based Upo	n On 465,532,000 G	Deficit/Surplus allons 50% Debt Shift	110,302.34 110,302.34		
Fiscal Year 2015 Sew Residential	Accounts	und and Rates Based Upor Usage	n On 465,532,000 G Avg. Usage	Deficit/Surplus allons 50% Debt Shift Avg. Bill	110,302.34 110,302.34 Revenue	Tier Stucture	Proposed Rate
Residential 0-34	Accounts 2,420	und and Rates Based Upor Usage 48,863,000	n On 465,532,000 Gi Avg. Usage 20,191.32	Deficit/Surplus allons 50% Debt Shift Avg. Bill 161.33	110,302.34 110,302.34 Revenue 390,415.37	0-34	7.99
Residential 0-34 35-70	Accounts 2,420 2,510	und and Rates Based Upor Usage 48,863,000 123,026,000	n On 465,532,000 Gi Avg. Usage 20,191.32 49,014.34	Deficit/Surplus allons 50% Debt Shift Avg. Bill 161.33 426.01	110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68	0-34 35-70	7,99 10,28
Residential 0-34 35-70 71-140	Accounts 2,420 2,510 1,128	fund and Rates Based Upon Usage 48,863,000 123,026,000 106,081,000	n On 465,532,000 Gi Avg. Usage 20,191.32 49,014.34 94,043.44	Deficit/Surplus allons 50% Debt Shift Avg. Bill 161.33 426.01 980.03	110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19	0-34 35-70 71-140	7.99 10.28 14.07
Residential 0-34 35-70 71-140 141+	2,420 2,510 1,128 140	Fund and Rates Based Upon Usage 48,863,000 123,026,000 106,081,000 26,096,000	n On 465,532,000 Gr Avg. Usage 20,191.32 49,014.34 94,043.44 186,400.00	Deficit/Surplus allons 50% Debt Shift Avg. Bill 161.33 426.01 980.03 2,390.38	110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76	0-34 35-70	7.99 10.28 14.07
Residential 0-34 35-70 71-140	Accounts 2,420 2,510 1,128 140 396	Fund and Rates Based Upon Usage 48,863,000 123,026,000 106,081,000 26,096,000 12,683,000	n On 465,532,000 Gi Avg. Usage 20,191.32 49,014.34 94,043.44 186,400.00 32,027.78	Deficit/Surplus  allons 50% Debt Shift  Avg. Bill  161.33 426.01 980.03 2,390.38 255.90	110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76 101,337.17	0-34 35-70 71-140 141+	7,99 10,28 14,07 16,46
Residential 0-34 35-70 71-140 141+	2,420 2,510 1,128 140	Fund and Rates Based Upon Usage 48,863,000 123,026,000 106,081,000 26,096,000	n On 465,532,000 Gr Avg. Usage 20,191.32 49,014.34 94,043.44 186,400.00	Deficit/Surplus allons 50% Debt Shift Avg. Bill 161.33 426.01 980.03 2,390.38	110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76	0-34 35-70 71-140 141+ Tier Stucture	7,99 10,28 14,07 16,46 % Rate Increse
Residential 0-34 35-70 71-140 141* Condos	2,420 2,510 1,128 140 396 6594	Fund and Rates Based Upon Usage 48,863,000 123,026,000 106,081,000 26,096,000 12,683,000 316,749,000	On 465,532,000 Go Avg. Usage 20,191.32 49,014.34 94,043.44 186,400.00 32,027.78 48,035.94	Deficit/Surplus allons 50% Debt Shift Avg. Bill 161.33 426.01 980.03 2,390.38 255.90 415.95	110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76 101,337.17 3,001,160.17	0-34 35-70 71-140 141+ Tier Stucture 0-34	7.99 10.28 14.07 16.46 % Rate Increse 13%
Residential 0-34 35-70 71-140 141# Condos	Accounts 2,420 2,510 1,128 140 396 6594 Accounts	Fund and Rates Based Upon Usage 48,863,000 123,026,000 106,081,000 26,096,000 12,683,000 316,749,000 Usage	n On 465,532,000 Gr Avg. Usage 20,191.32 49,014.34 94,043.44 186,400.00 32,027.78 48,035,94 Avg. Usage	Deficit/Surplus allons 50% Debt Shift Avg. Bill 161.33 426.01 980.03 2,380.38 255.90 415.95 Avg. Bill	110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76 101,337.17 3,001,160.17 Revenue	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70	7.99 10.28 14.07 16.46 % Rate Increse 13% 13%
Residential 0-34 35-70 71-140 141# Condos	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82	Fund and Rates Based Upon Usage 48,863,000 123,026,000 106,081,000 26,096,000 12,683,000 316,749,000 Usage 1,343,000	n On 465,532,000 Gr Avg. Usage 20,191,32 49,014,34 94,043,44 186,400,00 32,027,78 48,035,94 Avg. Usage 16,378,05	Deficit/Surplus allons 50% Debt Shift Avg. Bill 161.33 426.01 980.03 2,380.38 255.90 415.95  Avg. Bill 130.86	110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,663.76 101,337.17 3,001,160.17 Revenue 10,730.57	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140	7.99 10.28 14.07 16,46 % Rate Increse 13% 13%
Residential 0-34 35-70 71-140 141# Condos Commercial 0-34 35-70	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67	Fund and Rates Based Upon Usage 48,863,000 123,026,000 106,081,000 26,096,000 12,683,000 316,749,000 Usage 1,343,000 3,420,000	n On 465,532,000 Gi Avg. Usage 20,191,32 49,014,34 94,043,44 186,400,00 32,027,78 48,035,94 Avg. Usage 16,378,05 51,044,78	Deficit/Surplus allons 50% Debt Shift Avg. Bill 161.33 426.01 980.03 2,390.38 255.90 415.95  Avg. Bill 130.86 446.88	110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70	7.99 10.28 14.07 16,46 % Rate Increse 13% 13%
Residential 0-34 35-70 71-140 141# Condos Commercial 0-34 35-70 71-140	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 67	Fund and Rates Based Upon Usage 48,863,000 123,026,000 106,081,000 26,096,000 12,683,000 316,749,000 Usage 1,343,000 3,420,000 6,597,000	n On 465,532,000 Gr Avg. Usage 20,191.32 49,043.44 186,400.00 32,027.78 48,035.94 Avg. Usage 16,378.05 51,044.78 98,462.69	Deficit/Surplus allons 50% Debt Shift Avg. Bill 161.33 426.01 980.03 2,390.38 255.90 415.95  Avg. Bill 130.86 446.88 1,042.21	110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+	7.99 10.28 14.07 16,46 % Rate Increse 13% 13%
Residential 0-34 35-70 71-140 141* Condos Commercial 0-34 35-70 71-140 141+	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 67 158	Fund and Rates Based Upon Usage 48,863,000 123,026,000 106,081,000 26,096,000 12,683,000 316,749,000 Usage 1,343,000 3,420,000 6,597,000 116,882,000	n On 465,532,000 Gr Avg. Usage 20,191.32 49,014.34 94,043.44 186,400.00 32,027.78 48,035,94 Avg. Usage 16,378.05 51,044.78 98,462.69 739,759.49	Deficit/Surplus  allons 50% Debt Shift  Avg. Bill  161.33 426.01 980.03 2,390.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture	7,99 10.28 14.07 16,46 % Rate Increse 13% 13% 13%
Residential 0-34 35-70 71-140 141# Condos Commercial 0-34 35-70 71-140	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 67 158	Fund and Rates Based Upon Usage	Avg. Usage 20,191.32 49,014.34 94,043.44 186,400.00 32,027.78 48,035.94  Avg. Usage 16,378.05 51,044.78 98,462.69 739,759.49 3,970,428.57	Deficit/Surplus  allons 50% Debt Shift  Avg. Bill  161.33 426.01 980.03 2,390.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68 121,991.25	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 853,938.77	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% \$ Rate Increse \$ 0.92
Residential 0-34 35-70 71-140 141* Condos Commercial 0-34 35-70 71-140 141+	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 67 158	Fund and Rates Based Upon Usage 48,863,000 123,026,000 106,081,000 26,096,000 12,683,000 316,749,000 Usage 1,343,000 3,420,000 6,597,000 116,882,000	n On 465,532,000 Gr Avg. Usage 20,191.32 49,014.34 94,043.44 186,400.00 32,027.78 48,035,94 Avg. Usage 16,378.05 51,044.78 98,462.69 739,759.49	Deficit/Surplus  allons 50% Debt Shift  Avg. Bill  161.33 426.01 980.03 2,390.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 67 158 7 381	Usage 1,343,000 158,2000 16,881,000 12,683,000 12,683,000 12,683,000 316,749,000 Usage 1,343,000 3,420,000 6,597,000 116,882,000 27,793,000 156,035,000	n On 465,532,000 Gr Avg. Usage 20,191,32 49,014,34 186,400,00 32,027.78 48,035,94 Avg. Usage 16,378.05 51,044,78 98,462.69 739,759,49 3,970,428.57 4,876,074	Deficit/Surplus allons 50% Debt Shift Avg. Bill  161.33 426.01 980.03 2,390.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68 121,991.25 135,110	110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,665.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 863,938.77 2,781,230	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18 \$ 1.62
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt  Combined	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 158 7 381 Accounts	Usage 1,343,000 16,981,000 12,683,000 12,683,000 12,683,000 316,749,000  Usage 1,343,000 3,420,000 6,597,000 116,882,000 27,793,000 Usage	n On 465,532,000 Gi Avg. Usage 20,191,32 49,014,34 94,043,44 186,400,00 32,027,78 48,035,94 Avg. Usage 16,378.05 51,044,78 98,462,69 739,759,49 3,970,428,57 4,876,074 Avg. Usage	Deficit/Surplus  allons 50% Debt Shift  Avg. Bill  161.33 426.01 980.03 2,390.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68 121,991.25 135,110  Avg. Bill	110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 853,938.77 2,781,230 Revenue	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18 \$ 1.62
Residential 0-34 35-70 71-140 141* Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt  Combined 0-34	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 67 158 7 381 Accounts	Usage 1,343,000 116,882,000 12,926,000 106,081,000 26,096,000 12,683,000 316,749,000  Usage 1,343,000 3,420,000 6,597,000 116,882,000 27,793,000 156,035,000  Usage 50,206,000	n On 465,532,000 Gr Avg. Usage 20,191,32 49,014,34 94,043,44 186,400.00 32,027,78 48,035,94 Avg. Usage 16,378.05 51,044,78 98,462,69 739,759,49 3,970,428,57 4,876,074 Avg. Usage 20,066,35	Deficit/Surplus allons 50% Debt Shift Avg. Bill 161.33 426.01 980.03 2,390.38 255.90 415.95  Avg. Bill 130.86 446.88 1,042.21 11,498.68 121,991.25 135,110  Avg. Bill 160.33	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 853,938.77 2,781,230 Revenue 401,145.94	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18 \$ 1.62
Residential 0-34 35-70 71-140 141* Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt  Combined 0-34 35-70	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 67 158 7 381 Accounts	Usage 1,343,000 116,882,000 116,882,000 106,749,000  Usage 1,343,000 3,420,000 116,882,000 27,793,000 Usage 50,206,000 126,446,000	Avg. Usage 20,191.32 49,014.34 94,043.44 186,400.00 32,027.78 48,035.94  Avg. Usage 16,378.05 51,044.78 98,462.69 739,759.49 3,970,428.57 4,876,074  Avg. Usage 20,066.35 49,067.13	Deficit/Surplus  allons 50% Debt Shift  Avg. Bill  161.33 426.01 980.03 2,390.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68 121,991.25 135,110  Avg. Bill  160.33 426.55	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 853,938.77 2,781,230 Revenue 401,145.94 1,099,219.66	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18 \$ 1.62 \$ 1.89
Residential 0-34 35-70 71-140 141* Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt  Combined 0-34 35-70 71-140	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 158 7 381 Accounts	Fund and Rates Based Upon Usage 48,863,000 123,026,000 106,081,000 26,096,000 12,683,000 316,749,000  Usage 1,343,000 3,420,000 6,597,000 116,882,000 27,793,000 Usage 50,206,000 126,446,000 112,678,000	Avg. Usage 20,191.32 49,014.34 94,043.44 186,400.00 32,027.78 48,035,94  Avg. Usage 16,378.05 51,044.78 98,462.69 739,759.49 3,970,428.57 4,876,074  Avg. Usage 20,066.35 49,067.13 94,291.21	Deficit/Surplus allons 50% Debt Shift Avg. Bill 161.33 426.01 980.03 2,390.38 255.90 415.95  Avg. Bill 130.86 446.88 1,042.21 11,498.68 121,991.25 135,110  Avg. Bill 160.33 426.55 983.52	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 853,938.77 2,781,230 Revenue 401,145.94 1,099,219.66 1,175,303.26	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18 \$ 1.62 \$ 1.89  Tier Usage
Residential 0-34 35-70 71-140 141* Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt  Combined 0-34 35-70 71-140 141+	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 67 158 7 381 Accounts 2502 2577 1195 298	Usage 1,343,000 116,882,000 116,882,000 116,882,000 116,882,000 116,882,000 156,035,000 Usage 1,343,000 116,882,000 116,882,000 116,882,000 116,882,000 116,882,000 116,882,000 116,882,000 116,882,000 116,882,000 116,882,000	Avg. Usage 20,191,32 49,014,34 94,043,44 186,400,00 32,027,78 48,035,94  Avg. Usage 16,378,05 51,044,78 98,462,69 739,759,49 3,970,428,57 4,876,074  Avg. Usage 20,066,35 49,067,13 94,291,21 479,791,95	Deficit/Surplus  allons 50% Debt Shift  Avg. Bill  161.33 426.01 980.03 2,390.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68 121,991.25 135,110  Avg. Bill  160.33 426.55 983.52 7,219.62	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,6653.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 853,938.77 2,781,230 Revenue 401,145.94 1,099,219.66 1,175,303.26 2,151,445.40	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18 \$ 1.62 \$ 1.89  Tier Usage 34,000
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt  Combined 0-34 35-70 71-140 141+ Out of Town/Exempt	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 158 7 381 Accounts 2502 2577 1195 298 7	Usage 1,343,000 116,882,000 126,936,000 12,683,000 316,749,000 Usage 1,343,000 3,420,000 6,597,000 116,882,000 27,793,000 Usage 50,206,000 126,446,000 112,678,000 142,978,000 27,793,000	Avg. Usage 16,378.05 51,044.78 98,462.69 739,759.49 3,970,428.57 479,791.95 3,970,428.57 3,970,428.57	Deficit/Surplus  allons 50% Debt Shift  Avg. Bill  161.33 426.01 980.03 2,380.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68 121,991.25 135,110  Avg. Bill  160.33 426.55 983.52 7,219.62 121,991.25	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,663.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 853,938.77 2,781,230 Revenue 401,145.94 1,099,219.66 1,175,303.26 2,151,445.40 853,938.77	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140	7,99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18 \$ 1.62 \$ 1.89  Tier Usage 34,000 70,000
Residential 0-34 35-70 71-140 141* Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt  Combined 0-34 35-70 71-140 141+	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 158 7 381 Accounts 25002 2577 1195 298 7 396	Usage 1,343,000 116,081,000 12,683,000 12,683,000 12,683,000 16,749,000  Usage 1,343,000 3,420,000 6,597,000 116,882,000 27,793,000 126,446,000 112,678,000 142,978,000 12,683,000	n On 465,532,000 Gi Avg. Usage 20,191,32 49,014,34 94,043,44 186,400,00 32,027,78 48,035,94 Avg. Usage 16,378,05 51,044,78 98,462,69 739,759,49 3,970,428,57 4,876,074 Avg. Usage 20,066,35 49,067,13 94,291,21 479,791,95 3,970,428,57 3,970,428,57	Deficit/Surplus allons 50% Debt Shift Avg. Bill  161.33 426.01 980.03 2,380.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68 121,991.25 135,110  Avg. Bill  160.33 426.55 983.52 7,219.62 121,991.25 255.90	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 853,938.77 2,781,230 Revenue 401,145.94 1,099,219.66 1,175,303.26 2,151,445.40 853,938.77 101,337.17	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18 \$ 1.62 \$ 1.89  Tier Usage 34,000 70,000
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt  Combined 0-34 35-70 71-140 141+ Out of Town/Exempt	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 158 7 381 Accounts 2502 2577 1195 298 7	Usage 1,343,000 116,882,000 126,936,000 12,683,000 316,749,000 Usage 1,343,000 3,420,000 6,597,000 116,882,000 27,793,000 Usage 50,206,000 126,446,000 112,678,000 142,978,000 27,793,000	Avg. Usage 16,378.05 51,044.78 98,462.69 739,759.49 3,970,428.57 479,791.95 3,970,428.57 3,970,428.57	Deficit/Surplus allons 50% Debt Shift Avg. Bill  161.33 426.01 980.03 2,380.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68 121,991.25 135,110  Avg. Bill  160.33 426.55 983.52 7,219.62 121,991.25 255.90	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,663.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 853,938.77 2,781,230 Revenue 401,145.94 1,099,219.66 1,175,303.26 2,151,445.40 853,938.77	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+	7,99 10.28 14.07 16,46  % Rate Increse 13% 13% 13% 13% \$ Rate Increse \$ 0,92 \$ 1.18 \$ 1.62 \$ 1.89  Tier Usage 34,000 70,000 140,000
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt  Combined 0-34 35-70 71-140 141+ Out of Town/Exempt	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 158 7 381 Accounts 25002 2577 1195 298 7 396	Usage 1,343,000 116,881,000 316,749,000 116,882,000 116,882,000 116,882,000 156,035,000 Usage 50,206,000 116,882,000 27,793,000 116,882,000 27,793,000 126,446,000 112,678,000 142,978,000 142,978,000 12,683,000 472,784,000	n On 465,532,000 Gi Avg. Usage 20,191,32 49,014,34 94,043,44 186,400,00 32,027,78 48,035,94 Avg. Usage 16,378,05 51,044,78 98,462,69 739,759,49 3,970,428,57 4,876,074 Avg. Usage 20,066,35 49,067,13 94,291,21 479,791,95 3,970,428,57 3,970,428,57	Deficit/Surplus allons 50% Debt Shift Avg. Bill  161.33 426.01 980.03 2,390.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68 121,991.25 135,110  Avg. Bill  160.33 426.55 983.52 7,219.62 121,991.25 255.90 618.95	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 853,938.77 2,781,230 Revenue 401,145.94 1,099,219.66 1,175,303.26 2,151,445.40 853,938.77 101,337.17 5,782,390.20	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18 \$ 1.62 \$ 1.89  Tier Usage 34,000 70,000 140,000 Proj.Bill Per Tier
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt  Combined 0-34 35-70 71-140 141+ Out of Town/Exempt	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 158 7 381 Accounts 25002 2577 1195 298 7 396	Usage 1,343,000 116,081,000 12,683,000 12,683,000 12,683,000 16,749,000  Usage 1,343,000 3,420,000 6,597,000 116,882,000 27,793,000 126,446,000 112,678,000 142,978,000 12,683,000	Avg. Usage 16,378.05 51,044.78 98,462.69 739,759.49 3,970,428.57 4,876,074 Avg. Usage 20,056.35 49,067.13 94,291.21 479,791.95 3,970,428.57 32,027.78 67,782.65	Deficit/Surplus allons 50% Debt Shift Avg. Bill  161.33 426.01 980.03 2,390.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68 121,991.25 135,110  Avg. Bill  160.33 426.55 983.52 7,219.62 121,991.25 255.90 618.95	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,665.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 863,938.77 2,781,230 Revenue 401,145.94 1,099,219.66 1,175,303.26 2,151,445.40 853,938.77 101,337.17 5,782,390.20 5,204,151.18	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18 \$ 1.62 \$ 1.89  Tier Usage 34,000 70,000 140,000  Proj. Bill Per Tier 271.66
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt  Combined 0-34 35-70 71-140 141+ Out of Town/Exempt	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 158 7 381 Accounts 25002 2577 1195 298 7 396	Usage 1,343,000 116,881,000 316,749,000 116,882,000 116,882,000 116,882,000 156,035,000 Usage 50,206,000 116,882,000 27,793,000 116,882,000 27,793,000 126,446,000 112,678,000 142,978,000 142,978,000 12,683,000 472,784,000	Avg. Usage 16,378.05 51,044.78 98,462.69 739,759.49 3,970,428.57 4,876,074 Avg. Usage 20,056.35 49,067.13 94,291.21 479,791.95 3,970,428.57 32,027.78 67,782.65	Deficit/Surplus  allons 50% Debt Shift  Avg. Bill  161.33 426.01 980.03 2,380.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68 121,991.25 135,110  Avg. Bill  160.33 426.55 983.52 7,219.62 121,991.25 255.90 618.95	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,663.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 853,938.77 2,781,230 Revenue 401,145.94 1,099,219.66 1,175,303.26 2,151,445.40 853,938.77 101,337.17 5,782,390.20 5,204,151.18 42,600.74	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18 \$ 1.62 \$ 1.89  Tier Usage 34,000 70,000 140,000  Proj.Bill Per Tier 271.66 370.08
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt  Combined 0-34 35-70 71-140 141+ Out of Town/Exempt	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 158 7 381 Accounts 25002 2577 1195 298 7 396	Usage 1,343,000 116,881,000 316,749,000 116,882,000 116,882,000 116,882,000 156,035,000 Usage 50,206,000 116,882,000 27,793,000 116,882,000 27,793,000 126,446,000 112,678,000 142,978,000 142,978,000 12,683,000 472,784,000	Avg. Usage 16,378.05 51,044.78 98,462.69 739,759.49 3,970,428.57 4,876,074 Avg. Usage 20,056.35 49,067.13 94,291.21 479,791.95 3,970,428.57 32,027.78 67,782.65	Deficit/Surplus allons 50% Debt Shift Avg. Bill  161.33 426.01 980.03 2,390.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68 121,991.25 135,110  Avg. Bill  160.33 426.55 983.52 7,219.62 121,991.25 255.90 618.95	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,665.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 863,938.77 2,781,230 Revenue 401,145.94 1,099,219.66 1,175,303.26 2,151,445.40 853,938.77 101,337.17 5,782,390.20 5,204,151.18	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18 \$ 1.62 \$ 1.89  Tier Usage 34,000 70,000 140,000  Proj.Bill Per Tier 271.66 370.08
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt  Combined 0-34 35-70 71-140 141+ Out of Town/Exempt	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 158 7 381 Accounts 25002 2577 1195 298 7 396	Usage 1,343,000 116,881,000 316,749,000 116,882,000 116,882,000 116,882,000 156,035,000 Usage 50,206,000 116,882,000 27,793,000 116,882,000 27,793,000 126,446,000 112,678,000 142,978,000 142,978,000 12,683,000 472,784,000	Avg. Usage 16,378.05 51,044.78 98,462.69 739,759.49 3,970,428.57 4,876,074 Avg. Usage 20,056.35 49,067.13 94,291.21 479,791.95 3,970,428.57 32,027.78 67,782.65	Deficit/Surplus  allons 50% Debt Shift  Avg. Bill  161.33 426.01 980.03 2,380.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68 121,991.25 135,110  Avg. Bill  160.33 426.55 983.52 7,219.62 121,991.25 255.90 618.95  90% Collection New Conections All Sewer Liens/Interest/Fees	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,663.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 853,938.77 2,781,230 Revenue 401,145.94 1,099,219.66 1,175,303.26 2,151,445.40 853,938.77 101,337.17 5,782,390.20 5,204,151.18 42,600.74 500,000.00	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 36-70 71-140	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18 \$ 1.62 \$ 1.89  Tier Usage 34,000 70,000 140,000  Proj.Bill Per Tier 271.66 370.08
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt  Combined 0-34 35-70 71-140 141+ Out of Town/Exempt	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 158 7 381 Accounts 25002 2577 1195 298 7 396	Usage 1,343,000 116,881,000 316,749,000 116,882,000 116,882,000 116,882,000 156,035,000 Usage 50,206,000 116,882,000 27,793,000 116,882,000 27,793,000 126,446,000 112,678,000 142,978,000 142,978,000 12,683,000 472,784,000	Avg. Usage 16,378.05 51,044.78 98,462.69 739,759.49 3,970,428.57 4,876,074 Avg. Usage 20,056.35 49,067.13 94,291.21 479,791.95 3,970,428.57 32,027.78 67,782.65	Deficit/Surplus  allons 50% Debt Shift  Avg. Bill  161.33 426.01 980.03 2,390.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68 121,991.25 135,110  Avg. Bill  160.33 426.55 983.52 7,219.62 121,991.25 255.90 618.95  90% Collection New Conections All Sewer Liens/Interest/Fees Sewer Connection Liens Connection Fees	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 853,938.77 2,781,230 Revenue 401,145.94 1,099,219.66 1,175,303.26 2,151,445.40 853,938.77 101,337.17 5,782,390.20 5,204,151.18 42,600.74 500,000.00	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 36-70 71-140	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18 \$ 1.62 \$ 1.89  Tier Usage 34,000 70,000 140,000 Proj.Bill Per Tier 271.66 370.08
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt  Combined 0-34 35-70 71-140 141+ Out of Town/Exempt	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 158 7 381 Accounts 25002 2577 1195 298 7 396	Usage 1,343,000 116,881,000 316,749,000 116,882,000 116,882,000 116,882,000 156,035,000 Usage 50,206,000 116,882,000 27,793,000 116,882,000 27,793,000 126,446,000 112,678,000 142,978,000 142,978,000 12,683,000 472,784,000	Avg. Usage 16,378.05 51,044.78 98,462.69 739,759.49 3,970,428.57 4,876,074 Avg. Usage 20,056.35 49,067.13 94,291.21 479,791.95 3,970,428.57 32,027.78 67,782.65	Deficit/Surplus  allons 50% Debt Shift  Avg. Bill  161.33 426.01 980.03 2,390.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68 121,991.25 135,110  Avg. Bill  160.33 426.55 983.52 7,219.62 121,991.25 255.90 618.95  90% Collection New Conections All Sewer Liens/Interest/Fees Sewer Connection Liens	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 853,938.77 2,781,230 Revenue 401,145.94 1,099,219.66 1,175,303.26 2,151,445.40 853,938.77 101,337.17 5,782,390.20 5,204,151.18 42,600.74 500,000.00	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 36-70 71-140	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18 \$ 1.62 \$ 1.89  Tier Usage 34,000 70,000 140,000 Proj.Bill Per Tier 271.66 370.08
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt  Combined 0-34 35-70 71-140 141+ Out of Town/Exempt	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 158 7 381 Accounts 25002 2577 1195 298 7 396	Usage 1,343,000 116,881,000 316,749,000 116,882,000 116,882,000 116,882,000 156,035,000 Usage 50,206,000 116,882,000 27,793,000 116,882,000 27,793,000 126,446,000 112,678,000 142,978,000 142,978,000 12,683,000 472,784,000	Avg. Usage 16,378.05 51,044.78 98,462.69 739,759.49 3,970,428.57 4,876,074 Avg. Usage 20,056.35 49,067.13 94,291.21 479,791.95 3,970,428.57 32,027.78 67,782.65	Deficit/Surplus  allons 50% Debt Shift  Avg. Bill  161.33 426.01 980.03 2,390.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68 121,991.25 135,110  Avg. Bill  160.33 426.55 983.52 7,219.62 121,991.25 255.90 618.95  90% Collection New Conections All Sewer Liens/Interest/Fees Sewer Connection Liens Connection Fees Application Fees	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,653.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 853,938.77 2,781,230 Revenue 401,145.94 1,099,219.66 1,175,303.26 2,151,445.40 853,938.77 101,337.17 5,782,390.20 5,204,151.18 42,600.74 500,000.00	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 36-70 71-140	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18 \$ 1.62 \$ 1.89  Tier Usage 34,000 70,000 140,000 Proj.Bill Per Tier 271.66 370.08
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt  Combined 0-34 35-70 71-140 141+ Out of Town/Exempt	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 158 7 381 Accounts 25002 2577 1195 298 7 396	Usage 1,343,000 116,881,000 316,749,000 116,882,000 116,882,000 116,882,000 156,035,000 Usage 50,206,000 116,882,000 27,793,000 116,882,000 27,793,000 126,446,000 112,678,000 142,978,000 142,978,000 12,683,000 472,784,000	Avg. Usage 16,378.05 51,044.78 98,462.69 739,759.49 3,970,428.57 4,876,074 Avg. Usage 20,056.35 49,067.13 94,291.21 479,791.95 3,970,428.57 32,027.78 67,782.65	Deficit/Surplus  allons 50% Debt Shift  Avg. Bill  161.33 426.01 980.03 2,390.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68 121,991.25 135,110  Avg. Bill  160.33 426.55 983.52 7,219.62 121,991.25 255.90 618.95  90% Collection New Conections All Sewer Liens/Interest/Fees Sewer Connection Liens Connection Fees Application Fees Investment Income	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,6653,76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 853,938.77 2,781,230 Revenue 401,145.94 1,099,219.66 1,175,303.26 2,151,445.40 853,938.77 101,337.17 5,782,390.20 5,204,151.18 42,600.74 500,000.00 172,799.63 7,000.00	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 36-70 71-140	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18 \$ 1.62 \$ 1.89  Tier Usage 34,000 70,000 140,000  Proj.Bill Per Tier 271.66 370.08
Residential 0-34 35-70 71-140 141+ Condos  Commercial 0-34 35-70 71-140 141+ Out of Town/Exempt  Combined 0-34 35-70 71-140 141+ Out of Town/Exempt	Accounts 2,420 2,510 1,128 140 396 6594 Accounts 82 67 158 7 381 Accounts 25002 2577 1195 298 7 396	Usage 1,343,000 116,881,000 316,749,000 116,882,000 116,882,000 116,882,000 156,035,000 Usage 50,206,000 116,882,000 27,793,000 116,882,000 27,793,000 126,446,000 112,678,000 142,978,000 142,978,000 12,683,000 472,784,000	Avg. Usage 16,378.05 51,044.78 98,462.69 739,759.49 3,970,428.57 4,876,074 Avg. Usage 20,056.35 49,067.13 94,291.21 479,791.95 3,970,428.57 32,027.78 67,782.65	Deficit/Surplus  allons 50% Debt Shift  Avg. Bill  161.33 426.01 980.03 2,380.38 255.90 415.95  Avg. Bill  130.86 446.88 1,042.21 11,498.68 121,991.25 135,110  Avg. Bill  160.33 426.55 983.52 7,219.62 121,991.25 255.90 618.95  90% Collection New Conections All Sewer Liens/Interest/Fees Sewer Connection Liens Connection Fees Application Fees Investment Income Prior Year Surplus Transfer GF	110,302.34 110,302.34 110,302.34 Revenue 390,415.37 1,069,278.68 1,105,475.19 334,663.76 101,337.17 3,001,160.17 Revenue 10,730.57 29,940.98 69,828.07 1,816,791.64 853,938.77 2,781,230 Revenue 401,145.94 1,099,219.66 1,175,303.26 2,151,445.40 853,938.77 101,337.17 5,782,390.20 5,204,151.18 42,600.74 500,000.00	0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 35-70 71-140 141+ Tier Stucture 0-34 36-70 71-140	7.99 10.28 14.07 16.46 % Rate Increse 13% 13% 13% 13% \$ Rate Increse \$ 0.92 \$ 1.18 \$ 1.62 \$ 1.89  Tier Usage 34,000 70,000 140,000

# Sewer 50% Debt Shift Áverage Usage Four Tiers 35,000 Increments

Usage	Current Rate	Proposed Rate	\$ Increase	% Increase
10,000	70.70	79.90	9.20	13%
15,000	106.05	119.85	13.80	13%
20,000	141.40	159.80	18.40	13%
25,000	176.75	199.75	23.00	13%
30,000	212.10	239.70	27.60	13%
35,000	249.48	281.94	32.46	13%
40,000	294.98	333.34	38.36	13%
45,000	340.48	384.74	44.26	13%
50,000	385.98	436.14	50.16	13%
55,000	431.48	487.54	56.06	13%
60,000	476.98	538.94	61.96	13%
65,000	522.48	590.34	67.86	13%
70,000	567.98	641.74	73.76	13%
75,000	630.23	712.09	81.86	13%
80,000	692.48	782.44	89.96	13%
90,000	816.98	923.14	106.16	13%
100,000	941.48	1,063.84	122.36	13%
110,000	1,065.98	1,204.54	138.56	13%
120,000	1,190.48	1,345.24	154.76	13%
130,000	1,314.98	1,485.94	170.96	13%
140,000	1,439.48	1,626.64	187.16	13%
150,000	1,585.18	1,791.24	206.06	13%
160,000	1,730.88	1,955.84	224.96	13%
170,000	1,876.58	2,120.44	243.86	13%
180,000	2,022.28	2,285.04	262.76	13%
190,000	2,167.98	2,449.64	281.66	13%
200,000	2,313.68	2,614.24	300.56	13%
•	2,677.93	3,025.74	347.81	13%
225,000	3,042.18	3,437.24	395.06	13%
250,000	3,406.43	3,848.74	442.31	13%
275,000	3,770.68	4,260.24	489.56	13%
300,000		4,671.74	536.81	13%
325,000	4,134.93	5,083.24	584.06	13%
350,000	4,499.18	5,494.74	631.31	13%
375,000	4,863.43	· ·	678.56	13%
400,000	5,227.68	5,906.24		13%
425,000	5,591.93	6,317.74	725.81	13%
450,000	5,956.18	6,729.24	773.06	13%
475,000	6,320.43	7,140.74	820.31	
500,000	6,684.68	7,552.24	867.56	13%
550,000	7,413.18	8,375.24	962.06	13%
600,000	8,141.68	9,198.24	1,056.56	13%
650,000	8,870.18	10,021.24	1,151.06	13%
700,000	9,598.68	10,844.24	1,245.56	13%
750,000	10,327.18	11,667.24	1,340.06	13%
800,000	11,055.68	12,490.24	1,434.56	13%
850,000	11,784.18	13,313.24	1,529.06	13%
900,000	12,512.68	14,136.24	1,623.56	13%
950,000	13,241.18	14,959.24	1,718.06	13%
1,000,000	13,969.68	15,782.24	1,812.56	13%

Typical Bil 80,000 Gallons Avg. Res.Bil Increase(Decrease)	Average Res. Bill 55,000 Gallons Typical Res.Bill Increase(Decrease)	Rate Tiers 0-34000 35000-70000 71,000-140,000 141,000 +	FY Projected Surplus/(Deficit) Projected Retained Earnings Retained Earnings Expended Proj. Cumulative Surplus/(Deficit) Projected Rate Change	Investment Income Prior Year Surplus Prior Year Surplus Transfer from the GF Total Projected Revenue	Sewer Connection Liens Connection Fees Application Fees	90% Collection New Connections Sewer Liens/Interest/Fees	Projected Revenues Total User Fees	Prior Year Deficit Total amount to Raise	Capital Outlay Debt P&I Capital R&A Indirect Expenses	Expenses Salaries Operating Lowell Sewer	Sewer Enterprise Budget Projections 50% Debt Shift 2014-2024 FY2014
816,98	\$ 431.48	Projected Rate 7.07 9,10 12.45 14.57	110,302,34 3,151,988.00 {155,000.00} 3,107,290,34 1.08	258,721.40 6.201,500.60	815,651.95 7,000.00	4,559,569.39 50,557.87 500,000.00	5,066,188.21	6,091,198.27	3,684,682,33 - 440,492,00	304,474 381,550,00 1,280,000,00	50% Debt Shift 2014 FY2014
923.14 106.16	\$ 487.54 \$ \$ 56.06 \$	Projected Rate 7.99 10.28 14.07 15.46	58,869.86 3,107,290.34 (267,000.00) 2,899,160.20 1.13	263,794,02 6,190,346,58	172,799.63 7,000.00	5,204,151.18 42,500.74 500,000.00	5,782,390.20	6,131,475,71 6,131,475,71	3,656,317.55 482,559.28	322,549 390,050,00 1,280,000,00	⊩2024 FY2015
978.53 55.39	\$ 515.79 \$ \$ 29.25 \$	Projected Rate 8.47 10.90 14.91 17.45	164,275,43 2,859,160,20 (150,000,00) 2,913,435,63 1,06	253,724,07 6,362,922,22	7,000,00	5,557,041.36 45,156.79 500,000.00	6,174,490.40	6,198,646,79 6,198,645,79	3,621,108.68 506,687.24	328,999.87 397,851.00 1,344,000.00	FY2016
1,007.88 29.36	532.30 \$ 15.50 \$	Projected Rate 8.72 11.22 15.36 17.97	293,135.52 2,913,435.63 (600,000,00) 2,606,571.16 1.03	248,774,67 6,567,899,11	7,000,00	5,765,612.94 46,511.49 500,000.00	6,406,236.61	6,274,763,58 6,274,763,58	3,590,154.09 - 532,021,60	335,579,86 405,808.02 1,411,200.00	FY2017
1,048.20 40.32	553.59 \$ 21.29 \$	Projected Rate 9.07 11.67 15.98 18.69	152,335.75 2,806,571.16 (536,000,00) 2,222,905.90 1,04	48,428.80 6,643,572.97	7,000.00	6,039,772.22 48,371.95 500,000.00	6,710,858.02	6,491,237,23 6,491,237,23	3,694,638.90 - 558,622,68	342,291,46 413,924,18 1,481,760,00	FY2018
1,111,09 62,89	586,80 \$ 33,22 \$	Projected Rate 9.62 12.37 16.93 19.81	194,452.84 2,222,906.90 (654,500.00) 1,762,869.75 1.06	36,207.70 7,042,787.36	7,000,00	6,446,305,40 51,274.27 500,000.00	7,164,783,77	6,848,334,52 6,848,334,52	3,934,592.75 - 586,553.82	349,137.29 422,202.86 1,555,848.00	FY2019
1,177.76 66.67	622.01 \$ 35.21 \$	Projected Rate 10.19 13.12 17.95 21.00	101,126.79 1,762,859.75 (520,000.00) 1,343,986.53	14,749.20 7,480.219.30	7,000,00	6,884,119.37 54,350.73 500,000.00	7,849,021.52	7,359,092,51 7,359,092,51	4,122,803.85 200,000.00 615,881,51	356,120,04 430,646.72 1,633,640,40	FY2020
1,248.42 70.67	659.33 \$ 37.32 \$	Projected Rate 19.81 13.90 19.03 22.26	185,445.03 1,343,966.53 (520,000.00) 1,009,431.56 1,06	7,913,828.90	7,000,00	7,349,017.13 57,511.77 500,000.00	8,165,574.59	7,728,183.87	4,363,683,78 200,000.00 646,675,59	363,242,44 439,259.65 1,715,322,42	FY2021
1,248.42	\$ 659.33 \$	Projected Rate 10.81 13.90 19.03 22.26	130,621.90 1,009,431.56 (520,000.00) 620,053.46 1.00	7,965,479.49	7,000.00	7,400,867,72 57,611.77 500,000.00	8,223,186,35	7,834,857.59 7,834,857.59	4,336,207.55 200,000,00 679,009.36	370,507.28 448,044.84 1,601,088.54	FY2022
1,248.42	\$ 659.33 <b>\$</b>	Projected Rate 10.81 13.90 19.03 22.26	79,233.86 620,053.46 669,287.32	8,017,330.08	7,000.00	7,452,718,31 57,611,77 500,000.00	8.280,798.12	7,938,096.22	4,299,070,25 200,000,00 712,959,83	377,917.43 457,005.74 1,891,142,97	FY2023
1,248.42	\$ 658.33 \$	Projected Rate 10.81 13.90 19.03 22.26	(41,139.00) 699,287.32 658,148.32	8,017,330.08	7,000.00	7,452,718,31 57,611.77 500,000.00	8,280,798.12	8,058,469.08 8,058,469.08	4,272,539.50 200,000.00 748,607,82	385,475.78 466,145.86 1.985,700.12	FY2024

### **Other business**

Mr. Montuori took a few minutes to explain about problem with the town purchasing salt. Every community in the state is in same position. There is a major salt shortage. Dropping more sand isn't the cure as salt is needed to melt the ice. The snow and ice deficit for Tewksbury is currently at approximately \$500,000. The town sets aside \$600,000 annually, this has become more standard practice as in previous years, and then uses free cash for the remainder. The Selectmen gave sincere appreciation for moving this account forward to a better position.

# Approval of Minutes February 11, 2014 (regular and executive session)

The February 11<sup>th</sup> meeting minutes were not complete to be presented.

## **Board Member Reports**

# **Douglas Sears:**

- Would like overview of the cost of public safety to the Tewksbury Hospital
- Requested a status on the old police station; could it be a site for housing or could it be used for a nonprofit. Mr. Montuori was not sure as it is a state-owned land.
- Lease for the cell town at the South Fire Station runs out in 2015 or 2016 and at that time would it be taken down and moved to the empty field adjacent to the station. Mr. Montuori noted that is the intention with the new lessee.

### **David Gav:**

• Public Events Committee has received a communication from the Town of Wilmington that they are not able to accommodate working with Tewksbury for the 4<sup>th</sup> of July fireworks display. The PAC is holding a fundraiser this Friday, February 28<sup>th</sup> at the Tewksbury Country Club to benefit the Memorial Day parade and fireworks display for the 4<sup>th</sup> of July celebration. A Harvest Festival is being planned in September 2014 for another fundraising activity.

# **Todd Johnson:**

- Green Committee meeting scheduled to meet but due to snow was postponed and will reschedule in the next few weeks.
- EDC Process Review Committee met at 6 p.m. last night; still in beginning stages; Mr. Sadwick was a guest attendee.

## **James Wentworth:**

No report

### **Scott Wilson:**

Bicycle and Pedestrian Advisory Committee meeting and still moving forward

- Officers have been named for the Town Center Master Plan Committee; Brian Charron is Chair and Jonathan Ciampa is Vice Chair. Looking forward to meetings over next few months.
- Deep sadness today on the loss of a TMHS student. A letter has been sent home from Dr O'Connor. This is a time for parents to take extra caution with their children; take time to connect on the loss of a classmate.

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The next regularly scheduled Selectmen's Meeting will be held on Tuesday, March 11, 2014 at 7:00 p.m.

# Adjournment

MOTION: Mr. Gay made the motion for the Board to adjourn at 7:51 p.m.; Mr. Sears seconded, and the motion carried 5 to 0.

Approved by the Board of Selectmen on March 25, 2014